



# PROSPEROUS NAPIER COMMITTEE

## Open Minutes Attachments

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Meeting Date: Thursday 8 February 2024

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Time: 9.30am – 11.45am

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Venue: Chapman Room  
Level 1, Chapman Pavilion  
McLean Park  
Latham Street  
Napier

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# Direction for the Preparation of the Three-Year Plan 2024- 27

**Prosperous Napier Committee**  
**8 February 2024**



# Background

To enable the preparation of NCC's Three-Year Plan, Elected Members have attended workshops over the last year to provide direction on a range of components that feed into the plan.

This report summarises:

- The context (including the legislative backdrop and the challenges we are facing), and
- The direction provided so far in relation to the development of the plan.

# Purpose of Report

This report contains the following information for approval and formal adoption by Council:

- Direction on the finance and infrastructure information that will underpin the combined Finance and Infrastructure Strategy
- Proposed topics for consultation that is scheduled to begin on 25 March 2024
- Direction on Strategic Priorities and Community Outcomes

# Information Underpinning Combined Finance & Infrastructure Strategy



# Key Points

- An extensive review was undertaken before draft capital and operational budgets were taken to Elected Members in December 2023.
- Further elements need to be finalised before a rates increase can be confirmed, but draft budgets are currently indicating a rates increase in the low 20% range.
- Council is forecasting total capital spend of \$1.1B\* over 10 years (2024-34).
- Officers worked with Elected Members to identify the infrastructure challenges we face, as detailed in the paper. Further work is being undertaken to identify our approach to these challenges.
- Since both strategies will cover a 10-year period, officers have recommended preparing a combined Finance and Infrastructure Strategy.

\*Figure may change as budgets are further refined

# Consultation & Inform Topics



# Consultation Topics

Subject	Options/Notes
Resilience rate	Implement a resilience rate of 2% to help NCC accumulate funds that can be used towards making the city more resilient ( <b>preferred</b> )
	Do not implement a resilience rate
Investment Strategy and possible creation of a Council Controlled Trading Organisation (CCTO)	Further work to identify options will take place prior to adoption of the Consultation Document
Fees & Charges	Further work to identify options will take place prior to adoption of the Consultation Document, but a recommended increase in a range of fees and charges is expected
Revenue & Financing Policy	Further work to identify options will take place prior to adoption of the Consultation Document
Significance & Engagement Policy	Further work to identify options will take place prior to adoption of the Consultation Document
Business & Tourism - loan funding deficit of certain activities until they are commercially viable (maximum loan funding term of two years)	Fund deficit from loans ( <b>preferred</b> )
	Fund deficit from rates increase
Office Accommodation	NCC led ( <b>preferred</b> )
	Developer led



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# Inform Topics

- **Outcomes of Business & Tourism review:**
  - **Kennedy Park, Ocean Spa, and the Napier Conferences & Events Centre** to operate in a commercial manner.
  - We will create a new Arts, Culture & Heritage Unit that will include **Bay Skate** and the **Municipal Theatre**.
  - We will undertake further work on the **McLean Park** Strategy.
  - We will undertake further work to understand the appropriateness of the current **iSite** location and opportunities for reimagining how the site is used.
  - We will look to identify options for different uses of the current **National Aquarium of New Zealand** site and explore opportunities for reimagining how the site is used.
- **Napier Aquatic Centre:** We will develop a business case to explore options for building a new facility, with commencement of the project to begin in five years' time.
- **Te Aka (new library):** Provide an update on where the project is at and expected work for the course of the plan.
- **Te Aka (public realm):** Provide an update on the plan for the development of the public realm.
- **CBD development / Emerson Street:** We will undertake further option and cost assessments.
- **Faraday Centre:** We will not buy the building as part of this plan.
- **Te Pihinga:** We will not begin construction within the next 10 years and will reconsider the project at a later date.
- **Ahuriri Regional Park:** NCC will still be undertaking stormwater treatment work over the course of this plan, but we have realigned the joint funding aspect of the project to develop the park so that the timing of funding remains in line with Hawkes Bay Regional Council.

# Programme



Key Activity	When	Comment
Prosperous Napier Committee	8 February	Three-Year Plan overview paper
Adopt Consultation document	14 March	
Public consultation commences	25 March	Open 4 weeks – extended to cover Easter
Consultation closes	26 April	
Hearings & Deliberations	27 – 29 May	
Adopt Three-Year Plan	27 June	



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**Thank you**

Item 1 Attachment 1