

AHURIRI REGIONAL PARK JOINT COMMITTEE

Open Agenda

Meeting Date: Monday 19 August 2024

Time: 9.30am

Venue: Small Exhibition Hall
War Memorial Centre
Marine Parade
Napier

Committee Members: **Chair:** Deputy Mayor Brosnan (Napier City Council)
Councillor Price (Napier City Council)
Councillor Hinewai Ormsby and Councillor Williams (HB Regional Council)
Harlem-Cruz Ihaia, Joseph Reti (Deputy Chair), Peter Eden and Chad Tareha (Mana Ahuriri Trust)
NCC Alternate: Councillor Browne
HBRC Alternate: Councillor Kirton
MAT Alternate: Evelyn Ratima

Officer Responsible: Executive Director City Strategy (Rachael Bailey)

Administration: Governance Advisor (Carolyn Hunt)

Next Ahuriri Regional Park Joint Committee meeting

Delegated Authority, Purpose and Fields of Activity of the Ahuriri Regional Park Joint Committee

(Administration through the Napier City Council)

<i>Reports to</i>	<i>Council</i>
<i>Chairperson</i>	<i>Elected by Committee</i>
<i>Deputy Chairperson</i>	<i>Elected by Committee</i>
<i>Membership</i>	<i>2 NCC Councillors (1 alternate)</i> <i>2 HBRC Councillors (1 alternate)</i> <i>4 Mana Ahuriri Trust Representatives (1 alternate)</i>
<i>Quorum</i>	<i>4</i>
<i>Meeting frequency</i>	<i>As required</i>
<i>Officer Responsible</i>	<i>Executive Director City Strategy</i>

The Ahuriri Regional Park Joint Committee has been established as a Joint Committee under clause 30A of Schedule 7 of the Local Government Act 2002.

1. Te Mana kua tukuna me te Kaupapa

Delegated Authority and Purpose and Fields of Activity

The ARP Joint Committee has responsibilities delegated by the Partner Councils to fulfil its purpose being:

- 1.1. To make recommendations to the respective council's on decisions pertaining to the development of the ARP that are within the jurisdiction of each Partner Council, as it relates to the site legally described as Lot 1 DP 388211. The ARP Joint Committee shall have discretion to determine the matters presented to the MAT Board for decision.
- 1.2. To commission reports and advice; and oversee the design and delivery of projects associated with the ARP:
 - a) Provide advice on and approve project briefs.
 - b) Commission a project manager and consultant team for the preparation of a masterplan.
 - c) Provide recommendations on Annual Plan budgeting and inclusion of funding in the Long Term Plan (LTP) by each Council to achieve agreed water storage and quality, ecology, cultural and recreation outcomes for the estuary, its streams drains and tributaries, and on adjacent land.
 - d) Provide recommendations on the completion of a proposal to be submitted by each Council in the LTP reflecting the current situation for the ARP.
 - e) Make recommendations on regulatory changes and other planning documents that support the delivery of the ARP.
 - f) Seek advice on the best models for future governance and/or management of the site.

- g) Collaborate in the preparation of applications for necessary consents to ensure timing is coordinated and activities applied for are consistent with the ARP Masterplan.
 - h) Establish and agree outcomes, deliverables and ensure milestone alignment and updates on a proposal towards the LTP for each Council.
- 1.3. The delivery of an ARP that promotes climate resilience, ecological and water quality improvements, biodiversity improvements, promotes a more natural estuary margin, and provides storm water management, low impact compatible recreational opportunities, cultural storytelling and educational opportunities.
 - 1.4. To strengthen collaborative relationships at all levels between NCC, HBRC and MAT, and in particular the co-governance, planning, operations, and monitoring functions, as they work through a co-governance relationship to develop the ARP. Council Partners that are consenting authorities reserve the right to be independent for any element that requires consent.
 - 1.5. To promote alignment of all Partners projects with the ARP projects, initiatives and planning documents, so that resources committed to protecting and enhancing the estuary through the development of the ARP are adequate; that they prudent and efficient; and are likely to produce the outcomes expected by the whole community. Partners will seek to identify and tap into external sources of funding as required.
 - 1.6. To facilitate collaboration in planning and design for all waterways, drainage and stormwater networks where they discharge into the ARP.
 - 1.7. To work with Te Komiti to establish processes and collaborate together on actions to restore the mauri of the Ahuriri Estuary through the development of the ARP on Lagoon Farm.
 - 1.8. To keep each Partner Council, MAT and Te Komiti regularly updated on the ARP Joint Committees progress.

2. Ngā mana kāore e tukuna

Powers not delegated

The following powers are not delegated to the ARP Joint Committee:

- 2.1. Any power that cannot be delegated in accordance with clause 32 Schedule 7 of the Local Government Act 2002.
- 2.2. Decisions relating to the allocation of funding, the use and development of land and watercourses, and matters relating to consenting lies with each Partner Council that has jurisdiction over these decisions. Recommendations only are made by the ARP Joint Committee.
- 2.3. Unless expressly specified in the ToR, the ARP Joint Committee only has the power to make recommendations to Partner Councils and to MAT.

ORDER OF BUSINESS

Apologies

Nil

Conflicts of interest

Public forum

Nil

Announcements by the Chairperson including notification of minor matters not on the agenda

Note: re minor matters only - refer LGOIMA s46A(7A) and Standing Orders s9.13

A meeting may discuss an item that is not on the agenda only if it is a minor matter relating to the general business of the meeting and the Chairperson explains at the beginning of the public part of the meeting that the item will be discussed. However, the meeting may not make a resolution, decision or recommendation about the item, except to refer it to a subsequent meeting for further discussion.

Announcements by the management

Confirmation of minutes

A copy of the Minutes from the meeting held on Monday, 24 June 2024 are attached on page41

Minor matters not on the agenda – discussion (if any)

Agenda items

- 1 Project Manager's Update5
- 2 Engagement Plan and Update Implications9

Recommendation to Exclude the Public

Nil

AGENDA ITEMS

1. PROJECT MANAGER'S UPDATE

<i>Type of Report:</i>	Information
<i>Legal Reference:</i>	N/A
<i>Document ID:</i>	1782279
<i>Reporting Officer/s & Unit:</i>	Connie Mills, Strategic Planning Lead

1.1 Purpose of Report

The purpose of this report is to:

- i. Provide a Project Managers update on the Ahuriri Regional Park Masterplan

Officer's Recommendation

The Ahuriri Regional Park Joint Committee:

- a. **Receive** the report titled "Ahuriri Regional Park – Project Update" dated 19 August 2024.

1.2 Background Summary

The master planning process for the Ahuriri Regional Park has commenced together with implementation of the Engagement Plan.

The following items represent progress over mid-June – early August 2024 (the period).

Action	Notes
Issued Workshop 5 Summary report to Joint Committee	Issued by Carolyn Hunt on 17/07/24 ¹ .
Introduced project to Mana Ahuriri Trust Hui-a-Hapu (16/07/24)	Presented by Connie Mills (NCC) and William Hatton (BML) and attended by Deputy Mayor Brosnan and Cameron Drury (Stradegy). The team was warmly welcomed and there was a high level of interest in the project.

¹ Issued to Bart Leslie <bart.leslie@hbrc.govt.nz>; Cam Drury <cam@stradegy.co.nz>; Chris Dolley <chris.dolley@hbrc.govt.nz>; Connie Mills <connie.mills@napier.govt.nz>; Councillor Chad Tareha <councillor.tareha@napier.govt.nz>; Councillor Hayley Browne <councillor.browne@napier.govt.nz>; Councillor Keith Price <councillor.price@napier.govt.nz>; Hinewai Ormsby <Cr.Hinewai.Ormsby@hbrc.govt.nz>; cr.martin.williams@hbrc.govt.nz; Deputy Mayor Annette Brosnan <councillor.brosnan@napier.govt.nz>; Evelyn Ratima <evelynratima@gmail.com>; Harlem-Cruz Ihaia <harlemcruz@outlook.co.nz>; HBRC Governance Team <Governanceteam@hbrc.govt.nz>; James Feary <james.feary@hbrc.govt.nz>; Johan Kirsten <johan.kirsten@hbrc.govt.nz>; Joseph Reti <joekar4@hotmail.com>; Neil Kirton <neil.kirton@hbrc.govt.nz>; Parris Greening <parris@manaahuriri.org>; Peter Eden <peter.eden@npdt.co.nz>; Philip Kelsen <philip.kelsen@napier.govt.nz>; Rachael Bailey <rachael.bailey@napier.govt.nz>; Richard Munneke <rmunneke@napier.govt.nz>; Sarah Bowler <sarah.bowler@napier.govt.nz>

Key Stakeholders Workshop (23/07/24)	Well attended workshop, 42 community members attended. Facilitated by Rebecca Ryder and William Hatton (BML) and attended by Deputy Mayor Brosnan, NCC Cnr Brown, HBRC Cnr Kirton, Connie Mills (NCC) and Cameron Drury (Stradegy).
Mana Ahuriri Hapu Design Wananga (24/07/24)	Although limited attendance (owing to other matters arising for hapu members) there was good representation from Te Taiwhenua o Te Whanganui ā Orotu and Mana Ahuriri representatives/staff. Session was very positive with good discussion around potential initiatives. Facilitated by William Hatton (BML) and attended by NCC Cnr Brown, HBRC Chairperson Ormsby, Connie Mills and Cameron Drury (Stradegy).
Meeting with NCC Commercial team	Following instruction from the Joint Committee to <i>'provide for the opportunity but not necessarily the what'</i> , Connie Mills (NCC), Cameron Drury (Stradegy) and Rebecca Ryder (BML) met with Richard Munneke (NCC Commercial Director) and Scott Hamilton (consultant to NCC) to better understand the sites commercial opportunities and to advance thinking on how the Master Plan process can deliver on the direction of the Joint Committee in regard to commercial activities.
Presented project update to NCC Councillors (1/08/24)	High level overview of project and work to date – presented by Deputy Mayor Brosnan, Connie Mills (NCC) and Cameron Drury (Stradegy).
Programme Update	Minor re-arrangement of tasks to align with the engagement programme – with the delivery of the preferred master plan option targeting December 2024.
Kick off meeting with Byron Munro (Tonkin & Taylor Lagoon Farm Stormwater project representative) and onboarding of Byron onto TAG	Lagoon Farm Stormwater project programme yet to be finalised. This will influence the ARP programme, introducing a likely delay in the delivery of the preferred master plan option from December 2024 (as above) to March 2025. Onboarding Byron into TAG will help integrate the ARP and Lagoon Farm Stormwater projects and enable collaboration in design.
Onboarded Alister Edie (NCC Business Improvement Manager) onto TAG	As a consequence of the Joint Committee's direction around providing for commercial opportunity and discussion with the NCC Commercial team it was identified that a 'financial and funding voice' was missing from the TAG. Alister Edie has joined TAG to provide input on such matters.
TAG Workshop (2/08/24)	Well attended with key discussion areas pertaining to: <ul style="list-style-type: none"> • Scope of the Lagoon Farm Stormwater project, • Species to prioritise,

	<ul style="list-style-type: none"> • Eventuality of saline intrusion (in groundwater), • Fish passage between the Purimu and site, • The scope of the Masterplan to support/trigger off-site initiatives, • Property ownership and classification, • Future Regulation implications i.e. what regulations would the water bodies created fall to be considered/managed under? • Existing avifauna behaviour patterns i.e. what are these, are they really likely to change as a result of the ARP, • Form and location of the potential amphitheatre.
Provided background information to Peter Eden	Copies of Workshop Summary Reports provided with an offer to meet and discuss/provide further detail if required.
Updated Engagement Plan	Reported on in separate paper

1.3 Issues

Key issues are reported to council officers on a monthly basis. Key issues currently include:

- i. Integration of stormwater design requirements into the master planning process.

1.4 Significance and Engagement

Engagement is in the process of being implemented according to the previously endorsed Engagement Plan. Updates have been reported above which are recommended a separate paper.

1.5 Implications

Financial

Additional costs may arise due to an adjusted program timeline. These costs are unlikely to exceed the contingencies factored in at project conception phase.

Social & Policy

There are no matters to be raised in regard to social and policy matters.

Risk

Risk Matrices have been developed for the broader project and the Master Plan design exercise. These are regularly monitored by the project team.

Key risks are reported to NCC Officers on a monthly basis. Key risks arising over the period reported on, together with the responses being undertaken include:















Risk	Response
Delay in receiving inputs from the Lagoon Farm Stormwater Project to enable the masterplan options analysis and selection of preferred option to progress.	1. Working with T&T on the Lagoon Farm Stormwater Project Programme to then review the ARP programme

	<p>2. Establishing project team meetings between the BML (ARP Master planners) and T&T (Lagoon Farm Stormwater Project consultants)</p> <p>3. Including a T&T representative on TAG</p> <p>4. Signalling a delay in the likely delivery of the preferred master plan option until March 2025. The BML design team will pause the work for 4-6 weeks while the Lagoon Farm project catches up.</p>
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Overview

There following provides a summary of current project status for key factors, budget and programme.

Status  *On Track*  *Under Stress*  *Key Risk*

Metric	Status		Notes
Engagement			Underway in general accordance with the Engagement Plan
Stormwater inputs			Underway but in its infancy re clarity over potential issues and confirming a programme
Surface water body classifications			Issue of Request for Services imminent at time of writing (9/8/2024)
Avi fauna inputs			Request for Services issued on 6/8/2024
Master Plan development			The BML design team will pause the work for 4-6 weeks while the Lagoon Farm Stormwater project 'catches up'. Development of the preferred option is influenced by findings/progress of the Lagoon Farm Stormwater project
Budget			No stress to report
Programme			Signalling a delay in the likely delivery of the preferred master plan option until March 2025

1.6 Options

This update is for information purposes only.

1.7 Development of Preferred Option

N/A

1.8 Attachments

Nil

2. ENGAGEMENT PLAN AND UPDATE IMPLICATIONS

<i>Type of Report:</i>	Information
<i>Legal Reference:</i>	N/A
<i>Document ID:</i>	1782280
<i>Reporting Officer/s & Unit:</i>	Connie Mills, Strategic Planning Lead

2.1 Purpose of Report

The purpose of this report is to seek endorsement of changes to the Engagement Strategy and Plan, in particular the timeline (Option A).

Officer's Recommendation

The Ahuriri Regional Park Joint Committee:

- a. **Endorse** the updated engagement timeline, set out in the Ahuriri Regional Park Engagement Strategy and Plan, dated 6th August 2024.

2.2 Background Summary

The Ahuriri Regional Park Engagement Strategy and Plan was endorsed at the Joint Committee Meeting held on 1 of May 2024. Amendments set out in the resolution were addressed in the updated Engagement Strategy and Plan **Attachment 1**.

Since endorsement, engagement has been delivered with mana whenua and key stakeholders through 3 separate occurrences:

- 17 July 2024 – Introduction of the project at a Mana Ahuriri Hui a Hapu
- 23 July 2024 – Key Stakeholders Workshop #1
- 24 July 2024 – Mana Ahuriri Trust Workshop #1

A summary of the key stakeholder and mana whenua workshops are included as **Attachment 2**. It is intended that these summaries will be distributed to workshop attendees after this Joint Committee, largely so we can communicate next steps in timeframes.

At the workshops participants focused on environmental, educational and recreational opportunities for the site. The summary of the engagement workshops is attached to this paper.

2.3 Issues

The stormwater engineer has recently been appointed to develop options for managing stormwater in the Park. These options will not be available until early November 2024. This is a key component of design that needs to integrate with the Boffa Miskell master planning. The workshops with key stakeholders and mana whenua were also keen to understand the extent and degree of stormwater options.

Until the engineered design options for managing stormwater are available, there is little work that can continue. Therefore, further engagement with key stakeholder and mana whenua should be paused until the end of November 2024.

This moves the project timeline for core deliverables as follows:

- Endorsement of preferred option for community feedback in Feb 2025
- Community open day in Feb/ March 2025
- Final Masterplan for adoption in May 2025.

2.4 Significance and Engagement

This paper is reporting on the engagement to date and the proposed engagement going forward.

2.5 Implications

Financial

Additional costs may arise due to an adjusted program timeline. These costs are unlikely to exceed the contingencies factored in at project conception phase.

Social & Policy

There are no matters to be raised to social and policy matters.

Risk

There is a risk of inefficient use of key stakeholder and mana whenua time, alongside the consultants time, should master planning engagement continue prior to the stormwater design options being available.

Demonstrating progress and being able to communicate the detailed stormwater needs at the next engagement sessions will maintain a trusted and positive relationship between participants and the project, including wider perception of council.

To make the best use of our community's time, we are avoiding undertaking community consultation during Late December 2024 to end of January 2025.

2.6 Recommendation

It is recommended that the updated timeline within the Engagement Strategy and Plan be adjusted to:

- Pause Master planning design work until early November 2024
- Hold Workshops for Key Stakeholders and Mana Whenua in late November 2024
- Pause engagement between Late December 2024 to end of January 2025.

1.7 Options

The options available to the Joint Committee are:

- a. Endorse the updated Engagement Strategy and Plan timeline, dated August 2024.
- b. Endorse the updated Engagement Strategy and Plan timeline, dated August 2024 with amendments.
- c. Do not endorse the updated Engagement Strategy and Plan timeline, dated August 2024.

The preferred option is a. for the reasons explained in this paper

2.7 Attachments

- 1 Updated Ahuriri Regional Park Masterplan Engagement Strategy and Plan, August 2024 (Doc Id 1783297) [↓](#)
- 2 Summary of Engagement with Key Stakeholders and Mana Ahuriri (Doc Id 1783304) [↓](#)

12.22




Engagement Strategy & Plan

For the Ahuriri Regional Park Masterplan Project

Prepared for Napier City Council



Document Quality Assurance

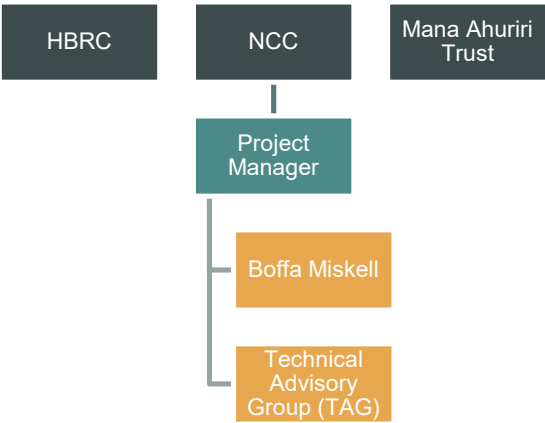
Bibliographic reference for citation: Boffa Miskell Limited 2024. <i>Engagement Strategy & Plan: For the Ahuriri Regional Park Masterplan Project</i> . Report prepared by Boffa Miskell Limited for Napier City Council.		
Prepared by:	Rebecca Ryder Boffa Miskell Limited	
Reviewed by:	William Hatton Boffa Miskell Limited	
Approved by:	Connie Mills	[Insert signature here]
Approved by:	Cam Drury	[Insert signature here]
Status: Final	Revision / version: 3	Issue date: 6 August 2024
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Template revision: 20220302 0000
File ref: BM230795 Engagement Plan

1.0 Introduction

1.1 Project Team

Boffa Miskell Ltd (BML) have been contracted by Napier City Council (NCC) as lead consultants for the Masterplan Design of Ahuriri Regional Park. The project is one of several city projects within the Ahuriri area.



The following Engagement Plan (the Plan) sets out the engagement objectives and approach. The focus of the plan is to collaborate, consult and inform the range of key stakeholders identified by NCC.

1.2 Mana Ahuriri Trust Partnership

The iwi and hapū groups that associate with the project area have an existing relationship with Napier City Council (as the Crown) via Te Tiriti ō Waitangi, and through the numerous other projects being undertaken in the rōhe.

Mana Ahuriri Trust are represented on the Ahuriri Regional Park Joint Committee with four representatives and have expressed strong support for the project, in particular the focus on recognising and enhancing the cultural values and enhancement of Te Taiao. In doing so restoring physical and spiritual access to the site and its connection to Te Muriwai o te Whanga and Te Whanganui-a-Orotū.

2.0 Project background

This procurement relates to the delivery of a masterplan for the Ahuriri Regional Park. Te Whanganui-a-Orotū, also known as the Ahuriri Estuary, is a unique wetland area that requires restoration due to years of stormwater discharge, wastewater discharges, and sediment runoff.

To address these challenges, the Council aims to work closely with Hawkes Bay Regional Council (HBRC), Mana Ahuriri Trust (MAT) and Te Komiti Muriwai o Te Whanga to develop Ahuriri Regional Park on Lagoon Farmland. The Ahuriri Regional Park (ARP) Working Group was formed in June 2020 to take a concept that was identified in the Ahuriri Estuary and Coastal Edge Masterplan (2018) (Attachment 4) to a project suitable to being funded in the Long-Term Plan (LTP), the funding will come from the LTPs from both Napier City Council (NCC) and Hawke's Bay Regional Council (HBRC). This Working Group consisted of members from NCC and the HBRC and worked closely with Mana Ahuriri Trust (MAT). The group identified main drivers to the regional park as being the delivery of enhancements to biodiversity, ecosystems, water quality, and cultural value.

In November 2021 formal approval to establish the Ahuriri Regional Park Joint Committee, alongside partners MAT and HBRC, was given at the Future Napier Council Meeting. HBRC and MAT also approved this Joint Committee at their respective meetings and a Terms of Reference was adopted. At this meeting it was also approved for the development of a masterplan to be undertaken.

A programme of stormwater management focused work is progressing and will inform the masterplan in terms of a greater understanding of how this site will be developed, what extent of areas will be used for stormwater attenuation (if any), requirements relating to stormwater quality management, and any upgrades required within the stormwater network to enable the use of this site for stormwater purposes. This work will also inform what earthworks will be required on the site to enable its use for stormwater management. A Lagoon Farm – Stormwater Quality and Flooding Options Report has been produced which outlines high level options for stormwater treatment and attenuation.

3.0 Statement of Purpose

The design focuses to a collaborative co-design process with Mana Ahuriri Trust and applies participatory engagement of key stakeholders and mana whenua to generate a master plan design. Engagement with identified key stakeholders for the project duration will comprise a participatory and consulting approach which matches the needs of those partaking. The outcomes of this engagement will inform a co-design process with Mana Ahuriri Trust.

The engagement will contribute to identifying opportunities and constraints and gain key stakeholders input through the workshop engagement to inform the design as it develops.

We seek to undertake a fresh and informed approach to consultation, recognising past engagement and opinions and developing options for the Joint Committee, Mana Ahuriri Trust and key stakeholders consider opportunities and/or clearly understand all aspects of the proposal options. Overall, the project provides a positive community outcome message with environmental enhancement, climate change resilience alongside a community public asset development being the focus.

An inclusive approach is also proposed to obtain meaningful input to the design as it develops from project partners, key stakeholders, asset users, and the wider community as we progress the project.

The project team is mindful that the project will be highly visible and likely to be subject public and media attention, therefore our communications and engagement approach includes management and mitigation tools to respond to this.

This plan has been prepared in accordance with Waka Kotahi's Public Engagement Guidelines (2016) and NCC's Significance and Engagement Policy (2017). It aims to identify whom to engage with, when to engage and the level of engagement based on the IAP2 spectrum of public participation. This is a live document which is anticipated that this will be updated throughout the duration of the project.

4.0 Engagement Scoping Report

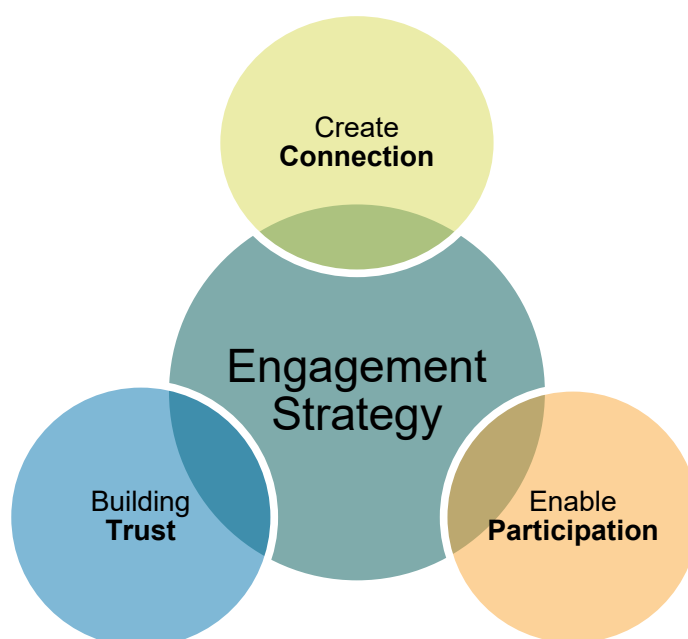
Frank Engagement were contracted in 2023 to produce a scoping report on engagement. In the production of this report Frank Engagement facilitated workshops with the Technical Advisory Group and Ahuriri Regional Park Joint Committee to identify:

- Engagement Principles
- Strategic Approach to Engagement
- Engagement Tactics
- Considerations for the Master planning Consultation and Engagement Strategy.

The key outcomes of the workshops are appended to this Engagement Plan. These outcomes are summarised in five groups:

1. Authentic Engagement
2. Tikanga
3. Be visible
4. Best Practice Engagement Principles
5. Multi-channel Communications.

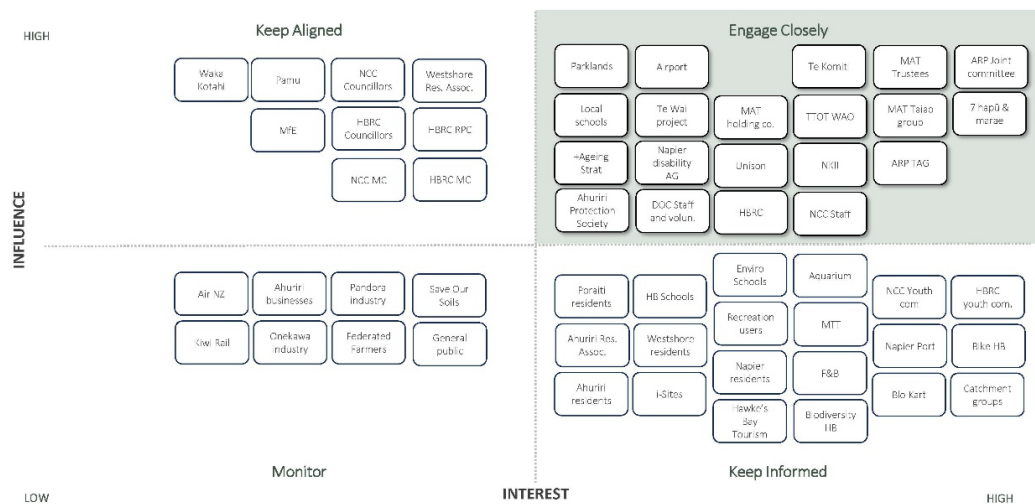
Strategies for engagement were identified as:



- **Create Connection** – Helping people feel more connected to the site and understand its importance to Napier and the wider region.
 - Bring people to the site
 - Share the vision using different media
 - Images of the historical site and current site and vision (Masterplan) for what it could be.
 - Case studies
 - Support existing groups to be involved in environmental protection
- **Building Trust** – Help people gain confidence that their views will be considered and that this project will be delivered in a way that aligns with their values, by:
 - Manage expectations + define areas people can influence
 - Empower community champions / trusted leaders within communities
 - Messaging shows humanness – ‘we’re in this with you, this affects us too’
 - Promote relevant data, backed by science and Mātauranga Māori
 - Keep comms up-to-date (website) with easy-to-understand measures
 - Identify milestones, tracking work and progress
 - Listen to and learn from the community – allow and create space for people to voice their opinions / influence the process
 - Provide clear info about how partners are committed and already positively contributing to outcomes (overarching narrative)
 - Show key drivers e.g., climate resilience, water quality, biodiversity protection
 - Demonstrate flood protection aims of project
 - Estuary can be beautiful and be core infrastructure that builds our climate resilience.
- **Enable Participation** - Make it easy for people to engage with the project and contribute a diverse range of ideas, by:
 - Create a new vision to build buy-in and take them on the journey
 - Go to where the community are – crash the party
 - Clear programme of works
 - Make opportunities visible
 - Welcome opportunities suggested by others
 - Understand what support and resourcing is needed for parties to participate
 - Where appropriate, pay/reward people for their time and expertise

Frank Engagement's Stakeholder mapping identified the spectrum of engagement and where groups and the approach to engaging with groups / individuals.

Ahuriri Regional Park Project Stakeholder Mapping



Challenges and opportunities were identified for the key strategy areas; Connection, Trust and Participation. The stories to tell and tactics were identified and approaches to mana whenua and other groups were identified. These are further expressed within this Engagement Plan.

Recommendations from the Frank Engagement Report comprised:

- **Refine and agree on engagement principles**, using the themes outlined under the engagement kaupapa of authentic engagement, tikanga thinking, being visible, best practice engagement and multi-channel communication
- **Refine and agree engagement strategies**, to ensure the project team are clear on the objectives and methodologies for engaging
- **Tailor engagement strategies for key groups** (project partners, key stakeholders and communities of interest) in line with the engagement mapping and tailored tactics carried out through the engagement scoping
- **Continue to assess challenges and opportunities**. Particularly needs revision with a master planning lense. Add C+E challenges and opportunities to wider project risk register.
- **Identify engagement needs related specifically to the master planning process** and what are foundational C+E needs to support the wider project i.e an overarching project narrative.
- **Determine which tactics will be used and when** to best support engagement strategies.

5.0 Engagement Strategy

5.1 Strategic Engagement Goals

Building trust, enabling participation and creating connection to the site and Community through this project is supported by the following Goals.

- a) To build and grow meaningful and enduring relationships with the partners, key stakeholders and wider community that grow beyond the project master planning phase.
- b) To understand the local context and the engagement needs of Mana Ahuriri Trust, Hapū, key stakeholders and the community.
- c) To provide accessible, safe and positive engagement opportunities for all participants.

5.2 Objectives

Delivering an engagement and communications approach which is inclusive and collaborative throughout the project is the foundation to this project. The objectives seek to develop and maintain ongoing relationships and communication pathways beyond the project.

Our engagement and communication objectives are:

- a) To recognise the Māori relationships and values of this place and surrounds and engage early to develop and maintain a meaningful relationship with the appropriate iwi, hapū and marae. To incorporate, Māori tikanga and practices into concepts into the project processes and outcomes.
- b) To provide learning opportunities for all through engagement that reflect the aspirations of the key stakeholders and create opportunities for continued involvement of groups and individuals.
- c) Create honest communications that are clear and well understood by all.
- d) To establish positive and enduring relationships between the Joint Committee, Mana Ahuriri Trust, Napier City Council and the wider community.

5.3 Masterplan Engagement Methods

Developing Masterplans require specific engagement that focus on discovering, exploring and refining of ideas, through a collaboration process. This uses methods of 1:1 engagement, design workshops, surveys and an open day. The following approaches are applied to all engagement to contribute to the key phases of the master planning:

Discovery & Visioning Phase:

- a) Partners workshop (2) – to
 - a. explore korero and common values to inform and develop the vision.
 - b. Explore history, opportunities and constraints through information sharing and written communications before and after workshop.

- b) TAG workshops (2) to:
 - a. Explore history, opportunities and constraints through information sharing and written communications before and after workshop.
 - b. Topic / expertise specific items discussed within TAG to enable information sharing across discipline / specialty areas. Eg. Ecological condition, constraints and opportunities.
 - c. Identify key parameters to guide design.
- c) Key Stakeholders Workshops (2) and identified 1:1 Meetings.
 - a. Introductory Pack issued and invitation sent to key stakeholders to attend a workshop
 - b. Inviting key information from stakeholders prior to workshop to assist in informing workshop.
 - c. Workshop focused on participatory methods exploring value, constraints and exploring opportunities.

Options Phase:

- d) Partners workshop – to
 - a. Revisit opportunities and constraints
 - b. Review core parameters and outcomes
 - c. Explore and define options.
- e) TAG workshop to:
 - a. Review technical parameters and assumptions.
 - b. Explore options to achieve parameters developing thresholds for options.
- f) Key Stakeholders Workshop and identified 1:1 Meetings.
 - a. Explore options in a participatory method exploring key 'areas' through an involved design workshop.

Shaping Phase:

- g) Partners workshop – to
 - a. Review and explore key outcomes of options MCA and input into evaluation of options.
 - b. Refine outcomes / ideas for preferred option.
- h) TAG input to:
 - a. Review MCA parameters and assumptions.
 - b. Participate in MCA analysis remotely.
- i) Joint Committee Formal review of preferred option to proceed to Masterplan
- j) Community Engagement via Open Day feedback, survey and online media.

Delivery Phase:

- k) Partners workshop – to
 - a. Involvement and understanding of performance of proposed outcomes.
- l) Joint Committee Approval of Final Masterplan

5.4 Considerations

The following considerations should be made when planning for stakeholder engagement:

It takes time to develop and build trust-based relationships with stakeholders. The consensus from practitioners is that from the outset relationships with stakeholders should develop and grow, and that these relationships should be nurtured and not fostered to fade. Additional stakeholders might be identified that also want to be engaged. No willing stakeholder should be excluded from the process of engagement. Some stakeholders will need to be educated about the concept of engagement itself, as well as on the complex issues requiring specialised and technical knowledge. These demands can increase the cost of consultation required to meet external expectations¹.

It raises expectations: Stakeholders can have unrealistically high expectations of benefits that may accrue to them from a project. As such project proponents from the outset must be clear on what they can and cannot do, establishing a clear understanding of their roles and responsibilities. In developing countries, project proponents are often expected to take on responsibilities that are usually the responsibility of the government (e.g. infrastructure development and the provision of healthcare and education facilities). This behaviour should be avoided, as by doing so, governments may be relieved of delivering on their responsibilities and a project proponent will be burdened with projects beyond the realm of their expertise. Instead the engagement processes should provide project proponent with an opportunity to develop relationships with stakeholders and potential project partners who can assist with implementing corporate social responsibility projects.

Securing stakeholder participation: Cultural norms and values can prevent stakeholders from freely participating in meetings. Often there are conflicting demands within a community, and it can be challenging for a project to identify stakeholders who are representative of common interests. This might be avoided by employing local community liaison officers who are sensitive to local power dynamics, which requires project proponents developing an awareness of the local context and implementing structures to support and foster effective stakeholder engagement².

Consultation fatigue: There is evidence to suggest that stakeholders can easily tire of consultation processes especially when promises are unfulfilled, and their opinions and concerns are not taken into consideration. Often stakeholders feel their lives are not improving as a result of a project and this can lead to consultation meetings being used as an area to voice complaints and grievances about the lack of development. This might be avoided by coordinating stakeholder engagement during an engagement process, and by ensuring practitioners do not make promises to stakeholders, but rather use the public consultation process as an opportunity to manage expectations, challenge misconceptions, disseminate accurate project information, and gather stakeholder opinions which are feedback to the client and other project specialists.

¹ 5 Stakeholder Research Associates Canada Inc, 2005, The Stakeholder Engagement Manual Volume 1: The Guide to Practitioners' Perspectives on Stakeholder Engagement, www.StakeholderResearch.com. STAKEHOLDER ENGAGEMENT PLAN KRUMOVGRAD GOLD PROJECT BULGARIA DECEMBER 2014 Page 3-7

² Stakeholder Research Associates Canada Inc, 2005, The Stakeholder Engagement Manual Volume 1: The Guide to Practitioners' Perspectives on Stakeholder Engagement, www.StakeholderResearch.com.

7.0 Engagement Methods

7.1 Partner Engagement – Engage Closely / Collaborate

Principal Partners/ Stakeholders	Level of engagement (IAP2/NCC Policy)	Engagement Methods	Roles and responsibilities
Ahuriri Regional Park Joint Committee	<ul style="list-style-type: none"> • Partner • Governance / Decision making role 	<ul style="list-style-type: none"> • Committee workshops (2) and formal meetings (2) • Key project team update communications • 1 : 1 Korero with nominated members as required. • Written feedback on draft Concept Masterplan Document. • Open invitation for members to attend all engagement opportunities. 	<ul style="list-style-type: none"> • NCC to initiate engagement workshops and facilitated by Boffa Miskell Ltd. • NCC project manager and other staff to attend all meetings and workshops. • BML and NCC to confirm the partnering role and meaning of this through the project decision making.
Mana Ahuriri Trust Trustees Te Taiao Group	<ul style="list-style-type: none"> • Partner 	<ul style="list-style-type: none"> • Design workshops x 4 <ul style="list-style-type: none"> ◦ Tikanga and Visioning ◦ Optioneering ◦ Draft Concept ◦ Final Concept • Key project team update communications 	<ul style="list-style-type: none"> • BML to initiate engagement workshops and facilitate. • NCC project manager and other staff to attend all hui and workshops. • BML and NCC to confirm the partnering role and meaning of this through the project decision making. • Shared delivery of workshops and other meetings by Boffa Miskell Ltd and Mana Ahuriri Trust. Including design of workshops and timing.
Te Komiti Muriwai o te Whanga	<ul style="list-style-type: none"> • Partner 	<ul style="list-style-type: none"> • Filming of workshops and interviews. 	<ul style="list-style-type: none"> • NCC and BML to identify 'faces' of the project to interview and include in social media to promote the project.
Hapū – Seven hapū	<ul style="list-style-type: none"> • Partner 	<ul style="list-style-type: none"> • Direct emails • Direct phone discussions • 1 : 1 Korero with nominated members as required. • Written feedback on draft Concept Masterplan Document 	

		<ul style="list-style-type: none"> Inclusion in other hui or events for mana whenua. 	
Mangaharuru Tangitū Trust Ngāti Pārau Hapū Trust Te Taiwhenua o Whanganui a Orotū	<ul style="list-style-type: none"> Partner 	<ul style="list-style-type: none"> As above and involved in Design Workshops as guided by Mana Ahuriri Trust 	<ul style="list-style-type: none">

7.2 Technical Advisory and Authorities – Engage Closely / Involve

Technical Advisory Group	Level of engagement (IAP2/NCC Policy)	Engagement Methods	Roles and responsibilities
TAG -NCC Internal Stakeholders <ul style="list-style-type: none"> Asset managers Area / topic experts 	<ul style="list-style-type: none"> Collaborate / Involve 	Meetings and workshops with TAG group as expertise are required. Breakfast meeting / workshop	<ul style="list-style-type: none"> Project team to make contact with key NCC stakeholders, meet with those as required. NCC project manager to schedule workshop and invite internal clients to attend TAG workshops as expertise are required Project team to prepare material to support workshop and lead presentations
TAG - Mana Whenua Experts	<ul style="list-style-type: none"> Collaborate / Involve 	Workshop with TAG group plus one on one korero with experts	<ul style="list-style-type: none"> Project team to make contact with key NCC stakeholders, meet with those as required. NCC project manager to schedule workshop and invite internal clients to attend TAG workshops as expertise are required Project team to prepare material to support workshop and lead presentations
Authorities <ul style="list-style-type: none"> Hawkes Bay Regional Council Regional Council Napier City Council Heritage New Zealand Department of Conservation Hawkes Bay Airport Authority 	<ul style="list-style-type: none"> Collaborate / Involve 	Meetings and workshops as expertise are required 1:1 Meetings with Hawkes Bay Airport and Department of Conservation	<ul style="list-style-type: none"> Project team to contact parties and set up meetings. Project team prepare any material required to support meetings and attend any meetings and report back on these. Project team leads to advise NCC project manager of date / time period for workshop to meet overall programme. NCC project manager to schedule workshop, and co-ordinate attendees. Project team lead to organise venue, catering, prepare material and lead presentation.

•			• NCC to co-ordinate regular updates via NCC communication channels, project team may supply material.
Service and infrastructure providers in the area <ul style="list-style-type: none"> • Kiwirail • Waka Kotahi • Airways Incorporated • Electricity and Telecommunication providers 	• Inform / Consult	• Meet and discuss where there is an impact on the infrastructure	• BML and NCC to have direct engagement as identified.
NCC and HBRC Councillors	• Inform	• Respective staff to keep Councillors informed and advised of project progress, key dates and activities.	<ul style="list-style-type: none"> • Council staff to provide updates to Councillors through reporting. • Council staff to invite Councillors to open days and workshops as relevant.

7.3 Stakeholder Engagement – Engage Closely / Involve

Stakeholders	Level of engagement (IAP2/NCC Policy)	Engagement Methods	Roles and responsibilities
Parklands & Poraiti Community	• Collaborate	Key Stakeholder Workshops	• Key Stakeholder Workshops (evenings) to review project, involve and collaborate on ideas.
Nominated Individuals – eg. Tony Billings	• Consult / Collaborate	Engage on the design visioning, needs, opportunities and involvement through design workshops.	• Project update reporting as approved by Joint Committee
Ahuriri Estuary Protection Society			• BML to arrange collective meetings with key stakeholders' group
Catchment Management Groups			
User groups: <ul style="list-style-type: none"> - Walking and cycling - Watersports clubs - Disability Groups - Bike Hawkes Bay 		Online platform for the group to interact with via NCC website Invitations to open days, and involvement in media coverage (positive) for the project	

7.4 Community and Public Engagement – Inform / Consult

Community / Public Engagement	Level of engagement (IAP2/NCC Policy)	Engagement Methods	Roles and responsibilities
Westshore Residents Association Ahuriri Residents Association Bayview Residents Association HBRC RPC HBRC MC Ministry for the Environment Onekawa Industry Ahuriri Businesses Federated Farmers Local residents <ul style="list-style-type: none"> Ahuriri Westshore Forest and Bird i-Sites Napier Port HBRC Youth Com. Local Schools incl Enviro Schools	<ul style="list-style-type: none"> Consult / Inform 	<p>Open Day event at the site and an off-site option to display approved concept plan – Timing will be considered against the Long Term Plan engagement programme to avoid this and consider 'appropriate messaging' based on Long Term Plan feedback.</p> <p>Opportunities for connecting to larger events, markets and activities with a drop in stall.</p> <p>Online material and survey's for feedback on the project.</p> <p>Regular subscriber project updates via NCC communications team.</p> <p>Identify participants that may wish to move to key stakeholder group.</p>	<ul style="list-style-type: none"> BML to prepare material for open day on site. Material and static media will be prepared for online material, by Boffa Miskell Ltd. NCC to facilitate interviews and social media material for portal. Boffa Miskell Ltd and PMG to design survey / feedback questions for online forms. Include updates in regular Council media releases. Video's or promotional material would required to be prepared by others , eg. NCC. These are helpful and useful to capture the process as we progress. Flyover drone material is useful.

It is important to note that some identified members may move between engagement levels based on their level of interest and capacity to engage. All efforts will be made to ensure participants are engaged with in a manner which suits their input. However, a collaborative level of engagement will not be achievable for every key stakeholder throughout the duration of the project. The level of engagement will be monitored throughout and reported on. Each engagement milestone will include a short engagement method plan to outline the objectives of the engagement step, engagement method and the resourcing required. This applies to the key stakeholder workshops, open days and tāngata whenua hui.

KEY

Workshop	Formal Meetings	Email/ Newsletter Communication	1:1 Meetings
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[illegible]

Technical Advisory and Authorities	29 th April – 24 th May	27 th – 31 st May	4 th – 7 th June	10 th – 14 th June	17 th – 21 st June	24 th June - 26 th July	29 th July – 3 rd August	6 th August – 1 st November	4 th – 15 th November	18 th -22 nd November	25 th Nov to 13 th Dec	23 rd December – 31 st January	3 rd – 7 th February	10 th – 14 th February	17 th – 21 st February	24 th – 28 th February	3 rd – 7 th March	10 th – 14 th March	31 st March – 4 th April	7 th – 11 th April	14 th – 18 th April	21 st April - 3 rd May	19 th – 23 rd May
PMG and TAG		1:1 Meetings AR	PMG / TAG #1	1:1 Meetings AR	PMG / TAG #2		PMG / TAG #3	Design Hold – SW Design		PMG MG / TAG #4		No Engagement Period –	TAG MCA #5WORKSHO		Email Updates		PMG / TAG Wokrshop #6		Email Updates			Email Updates	Email Updates

Stakeholder	29 th April – 4 th May	7 th – 10 th May	13 th – 17 th May	20 th – 24 th May	27 th May – 28 th June	1 st – 5 th July	8 th – 19 th July	22 nd – 26 th July	29 th July – 3 rd August	6 th August – 1 st November	4 th – 15 th November	18 th -22 nd November	25 th Nov to 13 th Dec	23 rd December – 31 st January	3 rd – 7 th February	10 th – 14 th February	17 th – 21 st February	24 th – 28 th February	3 rd – 7 th March
Key Stakeholders Group						Notification of Workshop		KSG #1		Design Hold – SW Design			KSG #2	No Engagement Period –		Email Updates			KSG #3
NCC Airport and DOC			Email Updates	Meeting			Email Updates					Email Updates						Email Updates	

Wider Community Engagement	29 th April – 1 st November	4 th – 15 th November	18 th - 22 nd November	25 th Nov to 13 th Dec	23 rd December –	3 rd – 7 th February	10 th – 14 th February	17 th – 21 st February	24 th – 28 th February	3 rd – 7 th March	10 th – 14 th March	31 st March – 4 th April	7 th – 11 th April	14 th – 18 th April	21 st April - 3 rd May	19 th – 23 rd May
Open Day					No Engagemen									Open Day on site / in building		
Website / Social Media									Media updates					Media updates		
Other Council Events										Tag Comm Events				Tag Comm Events		

7.6 Monitoring and Reporting

Weekly updates will be provided following project team meetings. Key actions for NCC project team members will be identified and reported to the NCC Project Manager on a regular basis. Analysis of this plan will be provided in the monthly reports alongside a risk identification register attributed to the engagement.

All monitoring and reporting will be set against the purpose and objectives of this Engagement Plan to provide continued rigour to the process.

As stated above the engagement process will be iterative and will require weekly updates and tracking to ensure the current plan is either on track or requires adjustment. The programme for workshops and meetings will be provided to the NCC Project team for approval prior to undertaking.

Reporting:

- Timing: Weekly in first 6 months of project
- Responsible: Consultant Project Manager, Council Project Manager
- Method: Verbal, noted in minutes
- Content:
- Programme tracking vs Gantt chart.
 - Risks (If any)
 - Engagement Register

8.0 Methods of communication and engagement

Mediums for communication and engagement will vary to suit the participant. These include:

- Phone calls | Emailing | On-line surveys/on-line feedback
- Face to face meetings | Facilitated workshops / Wananga | Open days/drop-in sessions etc.
- NCC newsletter | NCC website updates | Posters - NCC
- Social media of NCC | Mainstream media | Brochures/flyers

9.0 Key Messaging

Messaging is important to ensure all parties, at each engagement level, are aware of the project objectives, purpose and their level of influence on the project outcomes.

Key messaging includes:

- The project will provide a significant opportunity to create climate resilience and a significant environmental enhancement for the natural environment.
- The benefits will include improved stormwater management, ecological enhancement and community facilities that will benefit the wider region and Napier City.

For Partners:

- The involvement they have is crucial to assisting in the identification of opportunities and challenges and setting the direction of the project.
- Communication will be consistent and open throughout the project, ensuring NCC and the Partner Group are communicated with in a consistent manner.

For Stakeholders:

- Key Stakeholders will provide a collaborative level of involvement to identify opportunities, issues and identification of preferred outcomes. Where agreement is not reached clear understanding of assumptions and decision-making reasoning is critical. This involvement will help guide the outcomes of the Masterplan and ongoing opportunities for input.
- Feedback will be provided with opportunities for ongoing feedback outside of formalised platforms.

For Involvement Level Groups

- Input will be sought out and considered to assist in identifying opportunities and issues.
- Project updates will be provided throughout the project with opportunity for continued discussions through individual and formal meetings.

For 'Inform' groups:

- Inform groups will have valued input to identify opportunities and important issues. Communication on project status, agreed issues and direction will be communicated through official project communications.

For Wider Public / Community / District

- Wider public will be informed throughout the project via official project communications. Their input can assist in identifying opportunities and issues in the affected area.

10.0 Engagement Program

10.1 Timeline

The identified timeline for the project follows an approach to engage at a variety of levels with a range of participants. For successful engagement to occur and to ensure the objectives of this plan are achieved the following timeline must be considered adaptive and iterative. Engagement for the Masterplanning exercise requires a multi team approach from both the consultant designers, Boffa Miskell Ltd, the Ahuriri Regional Park Joint Committee and Napier City Council's project team.

The programme and the interconnected delivery of work packages are recorded in the Project Management Gantt Chart, kept as a live document by the consultant Project Managers. This will inform timing of engagement with participants and will be updated when informed by participants of outside influences that may changing timing requirements.

10.2 Stakeholder Activity

Reporting stakeholder communication and responses will be provided an updated live spreadsheet that will track:

- Dates
- Discussion / Minutes
- Feedback provided.
- Issued minutes / responses.
- Key matters for consideration and involvement
- Level of participation expectations.
- Level of risk
- Recommended tasks.

The spreadsheet will be provided as part of the monthly reporting and as a when matters arise be updated by all members of the project team to ensure capture of communication.

11.0 Monitoring and Reporting

Weekly updates will be provided to the stakeholder activity plan and updated following project team meetings. Key actions for NCC project team members will be identified and reported to the NCC Project Manager on a regular basis. Analysis of this plan will be provided in the monthly reports alongside a risk identification register attributed to the engagement.

All monitoring and reporting will be set against the purpose and objectives of this Communications and Engagement Plan to provide continued rigour to the process.

As stated above the engagement process will be iterative and will require weekly updates and tracking to ensure the current plan is either on track or requires adjustment. The programme for workshops and meetings will be provided to the NCC Project team for approval prior to undertaking.

12.0 Record Keeping

All comments, discussions, actions and responses will be logged by multiple parties involved in leading the various engagement platforms. This includes logging any agreed actions and identification of the level of engagement, concerns and any risks linked to outcomes, programmes or technical information.

The record will be monitored weekly and outcomes be reported in the fortnightly project reporting. The spreadsheet will be kept in the common shared drive for all parties to view. Information will be factual and avoid 'personal perspectives' on matters.

13.0 Evaluation

The continued evaluation on the engagement process will be required to ensure the methods of engagement, timing and persons leading varying parts of the engagement are fit for purpose. By this it means that enduring outcomes sought by the project rely on the establishment of positive relationships between NCC and external parties.

Whilst the consultant team will lead and facilitate the design engagement sessions, there will be a need to ensure the NCC and their Partners are viewed as the 'face' of the project. Creating enduring local relationships beyond the design phase of the project needs to be strategic. The Ahuriri Regional Park Joint Committee will be updated on outcomes of engagement and opportunities for continued involvement of key stakeholders and interested parties. Development of a relationship plan is recommended beyond the masterplan phase of the project.

Whakarapopoto // Summary

DRAFT

Stakeholder Challenges

Water Quality	Maintaining water quality Water moving through site (understanding topography) Change in water quality from urban environment to stream to wetland to estuary Taipo Stream draining into development
Stormwater Management	Pollutants (contained, transformed, filtered) and sediment control (excess and management) Understanding the whole system (wider catchment) Having the appropriate natural filtration Sponge Cities
Wetlands	Design of wetlands and the extent will determine the specific type (ephemeral vs permanent) Typography for wetlands vs landscape Open waterbodies potential for bird strike
Climate Change Sea Level Rise	Study to understand future impacts Rise in ground water levels Climate change not static, intrudes from air, water and temperature Design resiliency
Stopbanks	Impacts from stopbank removal Protect stopbanks where required for ecosystems
Biodiversity	Tubeworm - further study understanding levels and impact of salt vs fresh water, how to keep it out Need for more trees and natural areas, balance with heights and area sizes Enhancement could lead to potential conflict such as bird strike Overall health of the estuary ensuring the protection of endemic and local specieis Fertility of the land and the wider environment Understanding and balancing healthy biodiversity and wildlife habitat (eg. plants that grow in dry and wet conditions) Pest control and eradication, management of native and local biota Protecting safe functional ecological corridors

DRAFT

Bird Habitat	<div>Social impacts - people walking and cycling, dogs, cats, pest species</div> <div>Recognising bird disturbances at present</div> <div>Introducing bird controls in a safe manner</div> <div>Bird strike - how we design to ensure safe ecological corridors for birds to move through</div>
Infrastructure Recreation	<div>Restrict the type of activities and infrastructure which would impact the natural environment</div> <div>Design and arrangement of infrastructure</div> <div>Historical integrity of site, respecting the mauri of environment and landscape</div> <div>Wider context pressures from infrastructure (development, roading)</div>
Airport	<div>Ongoing problem of bird strike</div> <div>Noise pollution and impacts to biota from airplanes</div> <div>Keeping areas quiet for enjoyment</div>
Connections	<div>Wider connections to Ahuriri Estuary and beyond</div> <div>Safe, inclusive access to site and surroundings</div> <div>Impacts from walking and cycling linkages, public and private access, parking</div>
Costs Maintenance	<div>Making development cost-neutral</div> <div>Use and ongoing maintenance costs</div> <div>Logistics for carrying out works that are cost efficient and effective</div>

DRAFT

Stakeholder Opportunities

Te Whanga Taurikura Environmental Wellbeing	<ul style="list-style-type: none">• Promoting a worldclass environment improving the overall health and wellbeing• Promoting worldclass management and urban wetland systems which are sustainable• Aotearoa and Ahuriri approach for Sponge Cities• Demonstrating water quality throughout the park development at various stages• Enhance waterbodies and drainage systems• Establishing a wildlife sanctuary to protect and preserve existing and future habitat• Restoration of the environment creating rich viable ecotones and habitats• Restoration of traditional cultural environments for Mahinga Kai (cultivation)• Habitat corridors and linkages with wider Te Whanganui a Orotu (across Pōraitī and urban areas)• Rare bird sanctuary and bird breeding habitat (Mātuku Bittern)• Creating pockets of ecological areas for nature and people• Creating unique topography for habitat, interest and protection• Back to nature approaches• Reforesting large areas of the park restoring traditional environments (Kahikatea Forest)• Environmental education
Te Whanga Ahuwhenua Activation and Cultivation	<ul style="list-style-type: none">• Creating unique network trails for walking, cycling; educational, experiential, fitness and sensory trails• Promoting fitness through various recreational opportunities• Large open spaces for passive recreation, education/learning/research and to support overall wellbeing• Multipurpose and multiuse spaces which are holistic• Environmentally friendly activities (bird-watching, orienterring, adventure park - high ropes)• Amphitheatre space for celebration (Matariki), events and gathering• Mahinga Kai and Pataka Kai, restoring traditional practices for cultivation and education• Establishing trails which support local pūrākau (cultural narratives/storytelling)• Community garden and areas to support restoration planting• Camps and learning hubs, nature research

DRAFT

Te Whanga Ōhanga Economic Prosperity	<ul style="list-style-type: none">• Visitor Centre which celebrates the unique cultural and historical layers of Ahuriri and Te Whanganui a Orotu• Taiao Learning Centre and/or Environmental Science Centre (avian research, environmental sciences)• Ecosanctuary for the protection of wildlife• Development of water management learning, research and development• Development of nurseries (commercial and non-commercial) to support awareness and restoration• Creation of food production zone (commercial and non-commercial)• Cultural economies for mahinga kai, pā harakeke and rongoā plantations and cultivations• Mahi Toi (creative arts) economy for carving, weaving, art and sculpture• Ecotourism Village for training and alignment with healing, health and wellbeing• Food hub with cafes, beer gardens and local food market
Te Whanga Tangata Healthy Communities	<ul style="list-style-type: none">• Establishing a sense of belonging and identity for Mana Whenua by having a presence• Enhancing the gateway experience (placement of waharoa and pouwhenua)• Integrate local Māori history through education and guided walks• Integrate mahi toi displaying local creatives through the arts and sculpture• Development of information, signage and wayfinding strategies telling the histories of Te Whanganui a Orotu• Development of technologies such as AR/AI to educate and future-proof• Monitoring programmes (cultural, historical and environmental)• Ongoing maintenance for the wider environment• Sponsorships

DRAFT

Whakarapopoto // Summary

Mana Ahuriri Hapū Values

Wai Water	Te Mana o Te Wai (Priority 1) Water quality and treatment from the source to outlet - ki uta ki tai, kāinga ki te moana Sustaining all waterbodies connected with Te Whanganui a Orotu
Whenua Environment	Te Taiao (Priority 2) Green and blue infrastructure strategy aligned to urban areas Thinking beyond the boundary and the intrinsic whakapapa with the wider cultural landscape
Whakapapa Geneaology and Identity	Mana Ahuriri Identity (Priority 3) Restoring the whakapapa and tikanga of the site with connection of the wider cultural landscape Acknowledging the cultural landscape and associated pūrākau
Ahuwhenua Activation	Recreation (Priority 4) Alignment with Te Whare Tapa Whā (spiritual and cultural wellbeing) Instilling tikanga (customs) and recognising places which are tapu (sacred/restricted) and noa (common)
Ōhanga Economy	Commercial (Priority 5) Restoration of the land for commercial activities and productivities
Stormwater Management	Process of stormwater through the park - management and mitigation Sponge Cities capturing Māori concepts
Regional Park	Terminology to be aligned through the lens of hapū Recognising the components and layers with the wider landscape (subdivisions, activities, boundaries) Ensuring long-term partnerships, co-governance and management; recognising potential land covenants

DRAFT

Mana Ahuriri Hapū Aspirations

Te Whanga Taurikura Environmental Wellbeing	<ul style="list-style-type: none">Using the natural contours of the land and reusing land to create islands/habitatsGreen and blue spaces for wellbeing to soak up 'wairua' from natureNature-centred design focusing on habitat for mahinga kai and taongaCelebrating the history of Te Taiao establishing rich ecological layersRestoring wetlands, forest and estuarine environments to enable activities, restoring connections for fauna, flora and peopleCreating a natural 'motu' with purpose for the wider urban environment (site context)
Te Whanga Ahuwhenua Activation and Cultivation	<ul style="list-style-type: none">Whakapiki Te Taiao - uplifting the mauri of the environment through mahinga kaiEstablishing a network of multiuse spaces connecting ecologies for activationDesign activated by mātauranga Māori informed by pātaka, mahinga kai and taongaRestoring traditions of gathering and harvesting kai, rongoā, mau rākau and waka through restored resourcesNursery for native flora and fauna
Te Whanga Ōhanga Economic Prosperity	<ul style="list-style-type: none">Cultural Toursim celebrating Te Whanganui a Orotu and the historical pastCultural Economy and Communities for mahi toi and mahinga kaiEco-Tourism with a strong focus on cultural learning and cultivationEco and passive recreationWaka economy connecting to waka ama and waka hourua; waka guides and toursEnergy production and sustainable energy (nature focus) through wind, water and solar; off the grid
Te Whanga Tangata Healthy Communities	<ul style="list-style-type: none">Restoring kaitiakitanga for Mana Ahuriri hapūWaharoa which welcomes and represents people, nature and taongaPātaka for iwi, hapū and whanu preserving pūrākau telling the story from the air and within the environmentChronological and sequences of spaces for storytellingMāori digital technologies and storytellingSustaining the environment through monitoring and inclusion of te reo Māori and tikanga

AHURIRI REGIONAL PARK JOINT COMMITTEE Open Minutes

Meeting Date: Monday 24 June 2024

Time: 9.30am – 10.30am

Venue Breakout Room 2
War Memorial Centre
Marine Parade
Napier

Present: **Chair:** Deputy Mayor Brosnan (NCC)
Mana Ahuriri Trust:
- Joseph Reti (Deputy Chair)
- Peter Eden
- Chad Tareha
Napier City Council:
- Councillor Browne [via Zoom]
Hawke's Bay Regional Council:
- Councillor Ormsby [via Zoom]

In Attendance: **Napier City Council:**
- Executive Director City Strategies (Rachael Bailey)
- Strategic Planning Lead (Connie Mills)
- Manager Water Strategy (Phil Kelsen)
- Principal Policy Planner (Fleur Lincoln) [via Zoom]
- Parks Policy Planner (Amelia Longley) [via Zoom]
Hawke's Bay Regional Council:
- Team Leader Asset Planner (Johan Kirsten)
- Regional Park Planner (Bart Leslie)
Consultants:
- Cameron Drury (Strategy)
- William Hatton (Boffa Miskell)
- Gabriel Ross (Boffa Miskell) [via Zoom]
- Rebecca Ryder (Boffa Miskell) [via Zoom]
- Greig Wilson (Beca)

Administration Governance Advisor (Carolyn Hunt)

AHURIRI REGIONAL PARK JOINT COMMITTEE

– Open Minutes

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ORDER OF BUSINESS

Karakia

The meeting opened with the Napier City Council karakia.

Apologies

Chad Tareha / Joseph Reti

That the apologies from Councillors Price (NCC) and Williams (HBRC) be accepted.

Carried

Harlem-Cruz Ihaia, Mana Ahuriri Trust did not attend the meeting.

Conflicts of interest

Nil

Public forum

Nil

Announcements by the Chairperson

Nil

Announcements by the management

Nil

Confirmation of minutes

Deputy Mayor Brosnan / Joseph Reti

That the Minutes of the meeting held on 1 May 2024 were taken as a true and accurate record of the meeting.

Carried

The Chair welcomed Peter Eden to the Committee, replacing Mōrehu Te Tomu, as one of the Mana Ahuriri Trust representatives. Mr Eden requested an executive summary of what had been discussed to date in regard to the Estuary.

- ACTION:**
- i) *The Project Manager, Cam Drury to prepare a background summary of the Ahuriri Regional Park work to date for the new Committee member Peter Eden, Mana Ahuriri Trust.*
 - ii) *Governance to have Parris Greening, General Manager, Mana Ahuriri Trust included on the email group to receive Ahuriri Regional Park Joint Committee agendas, minutes, workshop summaries and public information available only.*
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AGENDA ITEMS

1. AHURIRI REGIONAL PARK - PROJECT UPDATE

<i>Type of Report:</i>	Information
<i>Legal Reference:</i>	N/A
<i>Document ID:</i>	1769498
<i>Reporting Officer/s & Unit:</i>	Connie Mills, Strategic Planning Lead

1.1 Purpose of Report

The purpose of this report is to provide a Project Manager's update.

At the meeting

The Project Manager, Mr Drury spoke to the report providing a summary and overview of the progress made from May 2024 to June 2024.

In response to questions the following was clarified:

- The procurement process is to be run through Napier City Council's (NCC) 3 Waters Professional Services Panel, accordingly the involvement of mana whenua is not stated in the evaluation of tenders received. However, the scope that was developed for the additional supporting technical work evolved through the work of the Ahuriri Regional Park Technical Advisory Group (TAG) and at the governance level there are representatives of Mana Ahuriri Trust (MAT).
- The tenders process and methodology includes consideration of impacts on mana whenua, and this is part of the scoring and weighting process. The project team has taken this questioning on board and will report to the Joint Committee at the next meeting on the principles of procurement for the Ahuriri Regional Park (ARP) project.
- The workshop following the meeting will provide an update on the TAG's progress. Some of the key things to be factored in is managing the interface between the site and the Estuary, softening of the stop bank, the special layout, and taking into account the following:
 - matters of the airport functionality.
 - Softening of the stop bank and different locations that are known and the spacial layout, particularly the boundary of the site.
 - Where constructed wetlands are to be located and be on view to recognise that the site is significant and ensure that people that do not go on site are aware of what is happening on site.
- Detailed timing or phasing of pieces of work has not yet been determined. However, an avifauna expert will be engaged in the near future to assist in responding to the concerns raised by the Airport.
- On the TAG team Tiana Edwards will replace Senitra Nathan Marsh (MAT) and Becky Shanahan will replace Anna Madarasz-Smith (HBRC). Matthew Brady (DoC) and Gavin Carey-Smith (Airport) have attended and supported the TAG.

- The first steps in the Engagement Plan is to engage with hapū, three dates have been organised and communications will be sent out for an evening hui at the MAT office, inviting anyone who has an interest, then a 20 minutes hui for all hapū to gain feedback.
- Engagement has commenced with close stakeholders (Airport and DoC). Key stakeholders, including the Ahuriri Estuary Protection Society, will be contacted in the next couple of weeks to continue the engagement efforts.
- In the direct plan for engagement it is suggested that Te Taiwhenua o Te Whanganui ā Orotu also be included as this will provide a wider stakeholder group.
- There will be a community webpage set up for information and a community day to be notified.
- Tender for the technical work around the design of stormwater requirements on site for wetland treatment has been sought and a preferred supplier has been nominated. It has been a milestone to get technical expertise on board who can now assess to what extent wetlands (or other stormwater solutions) are required onsite to be accommodated within the design.
- As part of the tendering process for this work included in the scope is that contractors engage really closely with this project.

The Chair advised that the workshop following the meeting would be recorded and available to members unable to attend.

COMMITTEE RESOLUTION

Peter Eden / Chad Tareha

The Ahuriri Regional Park Joint Committee:

- Receive** the report titled "Ahuriri Regional Park - Project Update" dated 24 June 2024.

- ACTION:**
- The Executive Director Infrastructure Services will provide a copy of Council's standard assessment process and methodology that the 3 Waters Panel use when measuring scores in regard to mana whenua engagement.*
 - Officers to provide Joint Committee members with the hui dates for the engagement process.*
 - Include the Te Taiwhenua o Te Whanganu ā Orotu in the Engagement Plan.*

Carried

2. AHURIRI REGIONAL PARK - PROJECT PRINCIPLES

Type of Report:	Information
Legal Reference:	N/A
Document ID:	1769561
Reporting Officer/s & Unit:	Connie Mills, Strategic Planning Lead

2.1 Purpose of Report

The purpose of this report is to seek endorsement of Project Principles that have been drafted as reference points for the weighing and consideration of feedback provided through implementation of the previously endorsed Engagement Plan.r

At the meeting

The Project Manager, Mr Drury presented the six project principles which were a result of discussions held with the Joint Committee in relation to aspiration and vision. During the TAG session it was noted that Te Muriwai o te Whanga is progressing well, which included developing a vision and principles. There was a suggestion that the Joint Committee defer setting the principles of the project to attain more understanding of Te Muriwai o te Whanga. The theme would not change, however the language could be better developed.

In response to questions the following was clarified:

- It is intended to come back to the next meeting and present the principles having looked at the language with Te Muriwai o te Whanga.
- One of the many overall projects catchment wide that the Te Muriwai o Te Whanga plan will encompass is the ARP, and they need to be consistent with that plan.
- An important part of the plan is the principles which set the foundation for engagement.
- The Engagement Plan was approved and developed through the Joint Committee and has objectives and principles on how to engage. The design principles will assist design and aid in weighting feedback when reporting to the Joint Committee.
- Input is required on the principles from a mana whenua perspective. This will assist in gaining feedback on engagement with hapū and stakeholders.
- As a first co-governance entity of two Councils and MAT there is an interest in ensuring that any procurement related to the project follows the principles that align with the kaupapa of the Joint Committee. There is a responsibility to ensure during the procurement process local hapū organisations can contribute to the mahi. It is recognised that procurement principles sit separately to the design principles, and accordingly the procurement principles can be developed alongside a procurement strategy.
- Procurement guidance will be prepared that is an overarching set of procurement principles that can then be built into any procurement process at an operational level.
- Procurement and weighting of tender applications will be separated through this process, with criteria set and based on the overarching principles.

COMMITTEE RESOLUTION

Peter Eden / Chad Tareha

The Ahuriri Regional Park Joint Committee:

- Endorse** the Ahuriri Regional Park Project intention principles as draft below:

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- **Stormwater Resilience:** Increase the resilience and capacity of the City's stormwater infrastructure network by introducing attenuation on the site as part of a series of initiatives to reduce the impacts of rainfall events on the urban areas of Napier.
 - **Water Quality:** Improve the quality of water discharged from the City's urban waterways noting these form part of the municipal stormwater network.
 - **Mauri:** To return the mauri back to Te Whanga, enhance and preserve mahinga kai and improve harmony with papatūānuku.
 - **Ecological Excellence:** Promote the re-establishment of native habitat values throughout the site and its interface with Te Whanga and the Taipo Stream.
 - **Natural Environment:** To maintain a predominantly natural environment.
 - **Significant Infrastructure:** Recognise the functional need of regionally significant infrastructure.
- b) **Direct** the Project Manager to investigate and review the Te Muriwai o te Whanga plan principles to ensure alignment.
- c) **Prepare** a procurement principles paper, including thresholds when work of significant interest it the Committee is brought back.
- ACTION:** *Procurement principles to be brought through to Ahuriri Regional Park Joint Committee for appropriate approach.*

Carried

Minor matters

There were no minor matters to discuss.

The meeting closed with a karakia at 10.30am

Approved and adopted as a true and accurate record of the meeting.

Chairperson

Date of approval