



NAPIER
CITY COUNCIL

Te Kaunihera o Ahuriri

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NGĀ MĀNUKANUKA O TE IWI (MĀORI COMMITTEE)

Open Agenda

Meeting Date: Wednesday 1 April 2026

Time: 10:00 AM

Venue: Small Exhibition Hall
War Memorial Centre
Marine Parade
Napier

Livestreamed via Council's YouTube Channel

Committee Members **Chair:** Beverley Kemp-Harmer (Wharerangi Marae)
Mana Ahuriri Trust (Evelyn Ratima)
Maungaharuru-Tangitū Trust (Mara Andrews)
Moteo Marae (Maureen Box)
Petane Marae (Shayla Kora)
Pukemokimoki Marae (Jason Wawatai)
Tangoio Marae (Krystal Haimona)
Timikara Marae (Kirk Leonard)
Waiohiki Marae (Darren Tareha)
Wharerangi Marae (Beverley Kemp-Harmer)
Mayor Richard McGrath
Councillor Sally Crown
Councillor Raihania

Officer Responsible Pou Whakarae, Director Māori Partnerships

Administration

Governance Team

**Next Ngā Mānukanuka o te Iwi (Māori Committee) Meeting
Friday 8 May 2026**

**2022-2025 TERMS OF REFERENCE - NGĀ MĀNUKANUKA O TE IWI
(MĀORI COMMITTEE)**

<i>Reports to:</i>	<i>Council</i>
<i>Chairperson</i>	<i>Mana Whenua Representative</i>
<i>Deputy Chairperson</i>	<i>Mayor or Councillor</i>
<i>Voting Membership</i>	<i>Petane Marae Representative</i> <i>Waiohiki Marae Representative</i> <i>Moteo Marae Representative</i> <i>Timikara Marae Representative</i> <i>Tangoio Marae Representative</i> <i>Wharerangi Marae Representative</i> <i>Pukemokimoki Marae Representative</i> <i>Mana Ahuriri Trust Representative</i> <i>Maungaharuru-Tangitū Trust Representative</i>
<i>Non-voting Membership</i>	<i>Mayor of Napier</i> <i>2 Councillors</i>
<i>Quorum</i>	<i>6 (to be made up of no less than 5 mana whenua representatives and 1 Elected Member)</i>
<i>Meeting frequency</i>	<i>Quarterly</i>
<i>Officer responsible</i>	<i>Te Pou Whakarae, Director Māori Partnerships</i>

Ngā Mānukanuka o te Iwi (Definition)

The anxiousness of people. The Committee deals with people and projects that strive towards their aspirations, and deal with all types of anxieties of deadlines, spreadsheets, correct data, research, all these elements they bring to the table as well as the knowledge or matauranga gained through the process.

Membership

- Mana whenua representatives will be appointed by mana whenua entity.
- Elected Committee Members:
 - Mayor of Napier,
 - Councillor x 2
- The Chair will be elected from the mana whenua representatives appointed to the Committee at the beginning of the triennium, or during the triennium if the position becomes vacant.
- The Deputy Chair will be elected from the Elected Members of the Committee, including the Mayor, at the beginning of the triennium, or during the triennium if the position becomes vacant.
- The Council Kaumātua is an independent advisor to Council, as such, has not voting rights on the Committee.

Moemoeā (Vision)

Whakataukī / Whakatauāki

Ngā Mānukanuka o te Iwi (Māori Committee) - 01 April 2026 - Open Agenda

The Ngā Mānukanuka o te Iwi Committee has been established by Council to continue the development of strategic and sustainable relationships with Ahuriri Māori. Council shall meet the intent and spirit of the Council's obligations set out in the legislation more particularly the obligations of the Local Government Act 2002;

- Towards establishing and maintaining processes that provide opportunities for Māori to contribute to the decision processes of Council.
- Fostering the development of Māori capacity to contribute to these processes.
- The provision of information to assist Māori contribution to Council's activities.

The Council wishes the Committee to reflect a spirit of partnership between the Council and Hapori Māori, to contribute effectively to the Council's activities. The Council will require the Committee to assist with the development of an integrated policy framework (based on Te Tiriti o Waitangi Principles) for the Council aimed at delivering effective governance, engagement and service delivery for Council's Māori Communities.

Whaingā (Purpose)

The purpose of the Ngā Mānukanuka o te Iwi Committee is to:

- Advocate on behalf of Mana/Tangata whenua to local, regional and national bodies as appropriate. This is in addition to Council's responsibility to engage directly with Mana/Tangata whenua;
- Consider governance issues relating to Council obligations to tangata whenua;
- Investigate and report to the Council on any issues that the Ngā Mānukanuka o te Iwi Committee considers necessary that may have an implication for tangata whenua.
- To nominate from among its members representatives whom it considers appropriate for the Council to appoint as voting members on the:
 - Delivery and Regulatory Performance Committee
 - Corporate and Performance Committee
 - Risk and Assurance Committee

Pou (Objectives)

1. Ensure that every decision in relation to Council activities takes into consideration the relationship to Māori culture and traditions (refer Local Government Act 2002 and Resource Management Act 1991)
 - a. Works with Council and officers to ensure appropriate and timely opportunities to contribute are consistently provided to the Committee, including through review and recommendations on formal reports, informal discussions at wānanga or working with officers at a project level
 - b. Works with officers to ensure that clear appropriate processes are developed and implemented that facilitate the Committee being able to meet its mandate.
2. Raise and make recommendations to Council on matters of importance to the Māori residents of Ahuriri
3. Provide feedback to Council on ways that relationship and capability to engage on Council-related matters can be built with and within the Māori communities of Napier.
 - a. Works with Council and officers in developing Māori capacity to contribute to Council activities

Notes

As well as specific hui and wānanga of this Committee, members will be invited to attend Council workshops, standing committee meetings and Council meetings.

The Ngā Mānukanuka o te Iwi Committee can nominate independent advisors to the Committee as required. Advisors have no voting rights.

ORDER OF BUSINESS

Karakia

Apologies

Nil

Conflicts of interest

Public forum

Announcements by the Chairperson

Announcements by the management

Confirmation of minutes

Agenda items

1	Post-Election Analysis	6
2	Appointment of Deputy Chair for Ngā Mānukanuka o te Iwi Committee	14
3	Nomination of Appointed Members to Standing Committees and a Specialist Committee for the 2025-2028 Triennium	15
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Updates from Committee Representatives

Updates from Pou Whakarae, Director Māori Partnerships

General business

Recommendation to Exclude the Public

Karakia Whakamutunga

AGENDA ITEMS

1. POST-ELECTION ANALYSIS

<i>Type of Report:</i>	Information
<i>Legal Reference:</i>	Local Electoral Act 2001
<i>Document ID:</i>	1901854
<i>Reporting Officer/s & Unit:</i>	Jane McLoughlin, Senior Advisor Corporate Planning Anna Eady, Governance Manager

1.0 Executive Summary - Te Kaupapa me te Whakarāpopototanga:

- 1.1 To update the Committee on the outcomes of Napier's 2025 local election with the findings of two commissioned research reports.
- 1.2 The reports are part of monitoring how inclusive voter participation in Napier's 2025 local election was, and how continued improvements will achieve more inclusive and representative participation in future elections.

2.0 Recommendations - Ngā Tūtohunga

That Ngā Mānukanuka o te Iwi (Māori Committee):

- a. **Receives** the report titled Post-Election Analysis dated 01 April 2026.
- b. **Notes** that Napier will not have a Māori ward in the 2028 and 2031 local elections.
- c. **Notes** that because the Māori ward must be removed from Napier's 2028 local election, the Council must undertake a representation review ahead of the 2028 election.
- d. **Note** multiple organisations and individuals using their existing connections and relationships to reach communities are pivotal to raise Māori participation in local elections, particularly in light of the removal of the Māori ward in Napier for the next two local election cycles.

3.0 Background - Ngā Tuāpapa:

- 3.1 Following legislative changes by central government that removed the requirement for binding polls to establish Māori wards, Council undertook extensive community consultation, and in October 2021, resolved to establish Napier's first Māori ward, to take effect from the 2025 local election.
- 3.2 In 2024, the newly elected coalition government reinstated the poll provisions and additional transitional requirements. As a result, councils such as Napier, which had previously resolved to establish a Māori ward without holding a poll, were required to either rescind their earlier decision or proceed with it and hold a binding poll at the 2025 local election. In 2024, Council undertook further community consultation, and in September 2024, reaffirmed its decision to establish Napier's first Māori ward. The new Māori ward was included in the review of Napier's representation arrangements.

3.3 As Council voted to keep a Māori ward in Napier, a binding poll was undertaken during the 2025 local election. The result of the poll was to remove the Māori ward. The poll result will apply for Napier City Council (NCC) elections in 2028 and 2031.

3.4 Of the 42 Councils that had to undertake a poll, 17 voted to keep their Māori Wards and 25 voted to remove them.

3.5 Results from across Hawke’s Bay included:

	Result
Napier City Council	To remove Māori wards, with 43% (8,844 voters) voting to keep the Māori ward and 57% (11,656 voters) voting to remove it.
Hawke’s Bay Regional Council	To remove the Māori constituencies, with 46% voting to keep and 54% voting to remove.
Hastings District Council	To remove Māori wards, with 48% voting to keep, and 52% voting to remove.
Central Hawke’s Bay District Council	To remove Māori wards, with 40% voting to keep and 60% voting to remove.
Wairoa District Council	N/A No poll was required because they had established Māori wards prior to the 2021 law change.

3.6 A representation review will need to be undertaken prior to the next election in 2028. Representation reviews are about ensuring fair and effective representation and cover the basis of election e.g. wards, or at large councillors, or a mixed system; if there are wards - their size, configuration and names; number of elected members; and whether there are community boards. This review will commence in 2027 and be led by Council’s Governance Team.

4.0 Discussion - Ngā Whakamārama:

Overview of Napier’s election planning

4.1 Transforming low voter turnout into a thriving, participative democracy was the driving force behind Council’s election planning. Voter turnout in Napier’s local election was trending down, with specific demographic groups participating less than others. How to mobilise voters is a sector-wide issue under consideration.

4.2 Officers identified that Council has levers which may help increase voter turnout. An overview of actions undertaken are outlined in the table below. Council invested significantly over what had previously been done. More detail of actions can be found in the attached SIL Research Post-Election Voting Analysis report (pages 11-13).

Action	Method	Standard or Additional Process
Regional campaign: Enrol, Stand and Vote	Widespread advertising across multiple channels. Used research insights to inform messaging such as messaging on the voting pack envelopes to ‘place with your keys’.	Standard but with additional elements

	<p>A youth-focused social media campaign using Instagram and TikTok which reached a total of 158,605 views, with 124,605 on TikTok and 34,000 on Instagram. TikTok was the strongest platform, extending beyond Hawke's Bay to a national audience, while Instagram engagement was more locally based.</p>	
Encouraging enrolments	<p>Partnering with the local Electoral Commission representative, over 90 hours of community engagement at events, high schools, community groups and businesses. There were approximately 280+ enrolments taken and over 1,000 residents spoken to.</p> <p>The local Electoral Commission has a dedicated staff member for encouraging enrolments.</p>	Standard but with additional community engagement.
Community outreach	<p>Empowering community organisations with information proved effective in reaching locals. For example, after attending a local board meeting, one member reached out to 20 people in her area and helped them enrol or update their details. This kind of community response is valuable for increasing participation.</p> <p>Other organisations undertook their own community outreach, hosting BBQs around the city and partnering with the Electoral Commission.</p> <p>Encouraging and empowering people to take part in the election requires multiple organisations and individuals working together, using their existing connections and relationships to reach the community.</p>	Additional
Reaching youth	<p>High school visits were the most effective outreach method for increasing enrolments. With around 720 Year 13 students across Napier's high schools, and approximately 2,200 people aged 18–24 not enrolled, schools provide a key opportunity to help close this gap.</p> <p>Recognising the success of visiting high schools and events aimed at youth, officers would like to investigate establishing a high school outreach programme in conjunction with the Electoral Commission, to give all 17–18-year-old students the opportunity to enrol before leaving school.</p> <p>The programme would require support from school principals and boards and enrolment data could be shared with schools to show the impact.</p>	Additional + recommendations for future election planning.

	For youth that are older than high school age, the two Orientation week sessions at EIT were very effective and officers will look to continue to attend these.	
Candidate support	<p>Held two candidate information sessions early to provide information to prospective candidates including a prospective candidate booklet.</p> <p>All candidates were offered an opportunity to film a 90 second video which was placed on Council's website. The 'Meet your candidates' page recorded 14,300 views and became one of the top-performing pages on Council's website during the election period. Candidate videos drove strong engagement, contributing to 110,612 interactions, indicating users were actively exploring content rather than just visiting the page.</p>	Standard but with additional elements.
Special voting	<p>Increased number of special voting locations and opening hours.</p> <p>This included NCC's Customer Services, Taradale Library, and a voting van which visited shopping centres in Maraenui, Marewa, Onekawa, Pirimai, Tamatea, and the Marine Parade Sunday Markets.</p> <p>Special votes increased from 228 (2022) to 809 (2025).</p>	Standard but with additional levels of service.
Voting bins	<p>Increased voting bins around the city from 9 (2022) to 21 (2025), housed in high-traffic areas visited repeatedly, allowing people to see others voting and be reminded on subsequent visits to post their voting papers.</p> <p>There was an uptake of the community using the orange voting bins, from 3,728 votes in 2022 (20% of all votes) to 15,493 in 2025 (73% of all votes).</p>	Standard but with additional locations, and DX Couriers emptying the bins.
Research	<p>Commissioned a survey of Napier voter's perceptions. This was used to help inform planning for the 2025 election.</p> <p>Post-election analysis to help inform future planning.</p>	Additional
Providing information to empower community organisations	Multiple hui to provide accurate information on the elections so that community organisations could encourage their members to participate.	Additional

Research findings

4.3 For the first time, Officers commissioned a post-election analysis report. Other Councils such as Auckland, Wellington and Tauranga also produce this type of report to inform their election planning. SIL Research used data provided by the Electoral Commission and Electionz.com, Council's election provider, to produce the post-election analysis report. The report provides information on voter turnout and more detail on age and suburb of voters. This report provided an opportunity to baseline data and will provide an opportunity to look at changes over time across elections.

4.4 Officers also commissioned a report on the demographic characteristics of candidates and elected members. This report is to show the candidate pool and who was elected in comparison to Napier's adult population. This information helps to inform whether there are any gaps in representation such as age, gender and ethnic representation.

4.5 From SIL Research's post-election analysis research report (attached) the key headlines are:

- The 2025 election saw broad-based turnout growth across Napier City - with particularly strong relative gains among historically under-engaged groups.
- Māori overall, Māori roll voters, young people and residents in lower turnout areas all recorded proportionally higher increases than traditionally high participation community segments.
- Structural changes, such as the introduction of the Māori ward, combined with targeted engagement initiatives, appear to have been especially effective in lifting participation where historic barriers have been greatest.
- Substantial and pervasive barriers to engagement remain, including gaps in awareness of candidates and council roles, lingering perceptions of weak representation, and lower trust and confidence among younger voters and some Māori communities.
- While turnout gaps remain in absolute terms, results demonstrate measurable progress towards a more inclusive and representative local democratic process.

4.6 Additional participation in historically under-engaged neighbourhoods with high deprivation and younger populations was initiated. This demonstrated that although there is a pattern of higher voter turnout in more affluent or stable suburbs that lower participatory suburbs are not static and meaningful gains are possible when barriers are addressed.

4.7 From SIL research's Candidate demographics report,

Overall, the results of this analysis show that just over half of all candidates were elected in the 2025 Napier City Council elections, with election rates varying notably by ward due to differences in candidate numbers and available seats. Candidate and election outcomes were broadly balanced by gender and age, with similar success rates for females and males (consistent with recent historical trends), and for candidates aged 35 to 54 and those aged 55 and over - although the absence of candidates aged under 35 highlights an ongoing gap in youth representation. Ethnic representation showed a larger pool of NZ European candidates, but Māori candidates experienced comparable election success rates (due in part to the inclusion of the Māori ward), slightly above the overall average. Relative to Napier's adult population, females and NZ European candidates were slightly under-represented, while males, older age groups and Māori candidates were slightly over-represented - noting that small numbers and some missing data mean these patterns should be interpreted as indicative rather than definitive.

Implications for future election planning

From SIL Research's post-election analysis report, recommendations for future efforts to lift voter turnout could include:

Building on these findings, future efforts to lift voter turnout should focus on embedding and scaling the most effective interventions, particularly:

- maintaining widespread and localised voting access
- formalising youth engagement through schools, tertiary institutions and related spaces
- deepening partnerships with Māori and community organisations. This will become increasingly necessary given the binding poll decision to remove the Māori ward for the 2028 and 2031 elections, given the positive effect this ward appears to have had on encouraging Māori engagement in particular.

Greater emphasis should be placed on:

- improving candidate visibility
- providing clear and relevant information
- using age- and culturally-appropriate communication channels to strengthen relevance and trust.

Continued investment in research-led, adaptive engagement will be critical to understanding emerging barriers, measuring intervention effectiveness, and refining approaches over time.

5.0 Options - *He kōwhiringa anō:*

Not applicable as this is an information report.

6.0 Next Steps - *Te Koke*

- 6.1 Officers will commence planning in late 2026 for the representation review which will commence in 2027.
- 6.2 Officers will use the post-election analysis report to inform elections planning which will commence by August 2027.

7.0 Attachments

- | | | |
|----|---|--------------------|
| 1⇒ | 2025 NCC Post Election Voting Analysis Report_FINAL.pdf (Under separate cover 1) | Doc Id:
1902836 |
| 2⇒ | 2025 NCC Election Demographic Characteristics of Council Election Candidates FINAL.pdf (Under separate cover 1) | Doc Id:
1902835 |

Summary of Considerations - *Tuhinga Whakarāpopoto:*

Fit with purpose of Local Government - *Ngā aronga tā te Kaunihera- ā-rohe kōrero*

Council is required to give effect to the purpose of local government as set out in Section 10 of the Local Government Act 2002. That purpose is to enable democratic local decision-making and action by (and on behalf) of communities in the present and for the future.

Under section 42(2) (da) of the Local Government Act 2002, the Chief Executive is responsible for facilitation and fostering representative and substantial elector participation in elections and polls held under the Local Electoral Act 2001.

Māori Impact Statement - *He kōrero whaitake tā te māori kōrero:*

This decision does not have any known impacts, however moving forward, facilitating and fostering representative and substantial elector participation includes Māori. The Elections team sought early involvement from Ngā Mānukanuka o te Iwi in November 2024 to help officers generate ideas for how to encourage Māori participation in the local election, and held four hui with mana whenua between late 2024 to June 2025 to test ideas, gain further insights, and provide information on enrolment and the election.

Climate Change - *Te Huringa o te āhuarangi*

This decision does not have an impact on:

- Greenhouse gas emissions (from council operations, community activities, or associated infrastructure),
- Napier's adaptation to a changing climate (e.g. flooding, sea level rise, coastal erosion, inundation, drought, heatwaves),
- Or is it itself likely to be impacted by these climate-related risks

This is an administrative decision with no climate-related implications.

LTP/ Annual Plan/ Financial Strategy/ Infrastructure Strategy - *Te Pae Tawhiti/ ā-tau / ā- Taunaki Ahumoni /ā- Taunaki Hanganga*

There are no financial implications of this decision as this is an information report. Budget for the local elections is always included within the wider Long Term Plan budgets. Additional resourcing to support the Governance Team to plan and deliver on the election is managed through existing resources.

Financial considerations - *Whai whakaaro Ahumoni:*

There are no significant additional costs proposed.

Significance and Engagement - *Ko te Hiranga me te Hiwaia o te whakaaro:*

This is an information report. Engagement with the community will occur with the next representation review.

Consultation (internal/external) - *Ngā Uiuinga (Ki te Kaunihera /ki ngā tāngata katoa)*

There has been no consultation on the post-analysis election reports. They will be available on Council's website for the public to engage with.

Risks: Legal/ Health and Safety etc. - *Whaktūpato Ture/ Hauora me te Haumarū*

The overall risk is not having substantive and representative participation in the next local election. Controls to manage this are covered in election planning.

2. APPOINTMENT OF DEPUTY CHAIR FOR NGĀ MĀNUKANUKA O TE IWI COMMITTEE

<i>Type of Report:</i>	Procedural
<i>Legal Reference:</i>	Local Government Act 2002
<i>Document ID:</i>	1903121
<i>Reporting Officer/s & Unit:</i>	Anna Eady, Governance Manager

1.0 Executive Summary - Te Kaupapa me te Whakarāpopototanga:

- 1.1 The purpose of this report is to appoint a Deputy Chair for Ngā Mānukanuka o te Iwi Committee in line with the existing Terms of Reference for the 2025-2028 triennium.

2.0 Officer's Recommendation

That Ngā Mānukanuka o te Iwi (Māori Committee):

- a) **Receive** the report titled Appointment of Deputy Chair for Ngā Mānukanuka o te Iwi Committee dated 01 April 2026.
- b) **Approve** (name) be appointed as Deputy Chair of Ngā Mānukanuka o te Iwi Committee for the 2025-2028 triennium.

3.0 Background Summary

- 3.1 The Terms of Reference for Ngā Mānukanuka o te Iwi Committee state the Deputy Chair will be elected from the Elected Members of the Committee at the beginning of the triennium.
- 3.2 The Chair of the Committee will call for nominations at the meeting for the position of Deputy Chair.

4.0 Attachments

Nil

3. NOMINATION OF APPOINTED MEMBERS TO STANDING COMMITTEES AND A SPECIALIST COMMITTEE FOR THE 2025-2028 TRIENNIUM

<i>Type of Report:</i>	Procedural
<i>Legal Reference:</i>	N/A
<i>Document ID:</i>	1897358
<i>Reporting Officer/s & Unit:</i>	Sam Hema, Pou Whakarae, Director Māori Partnerships Xanthia Ashby, Te Waka Rangapū Kaiāwhina

1.0 Executive Summary - Te Kaupapa me te Whakarāpopototanga:

1.1 This report seeks nominations for appointed members of the Ngā Mānukanuka o te Iwi Committee to be appointed as voting members of the Delivery and Regulatory Performance Committee, the Corporate and Performance Committee and the Risk and Assurance Committee.

2.0 Recommendations - Ngā Tūtohunga

That Ngā Mānukanuka o te Iwi (Māori Committee):

- a. **Receives** the report titled Nomination of Appointed Members to Standing Committees and a Specialist Committee for the 2025-2028 Triennium dated 01 April 2026.
- b. **Approves** [name of member and name of member] to be appointed to the Delivery and Regulatory Performance Committee.
- c. **Approves** [name of member and name of member] to be appointed to the Corporate and Performance Committee.
- d. **Approves or Reconfirms** [name of member] to be appointed to the Risk and Assurance Committee.
- e. **Notes** that the appointments will apply from the meeting cycle commencing on the 9 April 2026.
- f. **Notes** that the appointees should attend the Council workshops relating to the Committee on which they have been appointed to have the opportunity to set early direction with elected members.

3.0 Background - Ngā Tuāpapa:

- 3.1 The Terms of Reference and Delegations for the 2025-2028 triennium for Napier City Council (NCC) were approved at the 11 December 2025 Council meeting.
- 3.2 Under the terms of reference, each of the Standing Committees includes two appointed members from Ngā Mānukanuka o te Iwi Committee in their membership. The membership of the Risk and Assurance Committee also includes one appointed member.
- 3.3 Accordingly, Ngā Mānukanuka o te Iwi Committee needs to nominate:

- Two appointed members to the NCC Standing Committees being the Delivery and Regulatory Performance Committee and the Corporate and Performance Committee; and
- One appointed member to the Risk and Assurance Committee, or reconfirm Kirk Leonard as the appointed member, which will continue his appointment from the 2022-2025 triennium.

3.4 The Council will then consider Ngā Mānukanuka o te Iwi Committee's nominations at its meeting on 9 April 2026.

4.0 Discussion - Ngā Whakamārama:

4.1 The Delivery and Regulatory Performance Committee meets on a six-weekly basis. This Committee provides governance oversight of NCC programmed delivery and operations, including three waters (prior to the transition to the new water entity), transport, and capital works. It makes decisions on strategy, policy, and levels of service for asset management, and monitors delivery risk, asset resilience and regulatory performance to:

- Enable effective delivery of infrastructure programmes that align with community outcomes, and provide the value and benefits committed to for the community.
- Maintain oversight of the Council's regulatory performance and consider service delivery alignment with community expectations and relevant legislation.

For example – in relation to:

- Asset stewardship and management of Council's physical assets
- Performance and delivery against the Long-Term and Annual Plans
- Review and adjust work programmes as set out in the Long-Term Plan
- Adopt or amend policies or strategies within area of responsibility
- Consider reports from infrastructure related joint committees and business units
- Ensure Council meets compliance requirements

4.2 The Corporate and Performance Committee meets on a quarterly basis. This Committee provides governance oversight of the Council's corporate and commercial activities; monitor the Council's financial position, including both financial and non-financial performance against the Long-Term Plan and Annual Plan. Oversees Council's interests in any Council Controlled Organisations (CCOs), Council Controlled Trading Organisations (CCTOs), Council Organisations (Cos) and subsidiaries.

The Committee oversees finance, performance, CCTO investments, commercialisation of Council's business and tourism facilities, economic development and events, and property.

For example – in relation to:

- Monitoring against the Annual Plan and Long Term Plan
- Adopt or amend policies or strategies related to the Committees area of responsibility
- Ahuriri Investment Management Limited

- Matters relating to CCTOs, CCOs, and CO including the overall monitoring of CCTOs.
- Property operations and related policy including the sale and purchase of land.
- Updates relating to the to work to commercialise the business and tourism facilities.
- Reports from the Community Initiatives, 3Year Partnership Fund sub-committees and the People, Arts and Community Panel.
- Reports on tenders let and from the Independent Chair of the Risk and Assurance Committee.
- Regional bodies on economic development.

4.3 The Risk and Assurance Committee is a Specialist Committee and as such any recommendations must be ratified by Council. The Risk and Assurance Committee provides independent, objective assurance and assistance to Council in relation to:

- Governance
- Risk management
- Internal control and compliance frameworks
- External accountability for Council and CCOs.

5.0 Options - He kōwhiringa anō:

5.1 Recommended Option

Nominate [name of member and name of member] to be appointed to the Delivery and Regulatory Performance Committee.

Nominate [name of member and name of member] to be appointed to the Corporate and Performance Committee.

Nominate or Reconfirms [name of member] to be appointed to the Risk and Assurance Committee.

Notes that the appointments will apply from the meeting cycle commencing on the 9 April 2026.

Advantages

- Māori representation strengthens decision-making and partnership by embedding mana whenua perspectives directly into council governance.

Disadvantages

- Without clear mandates and sufficient resourcing, undue pressure may be placed on representatives risking tokenistic participation.

6.0 Attachments

Nil

Summary of Considerations - *Tuhinga Whakarāpopoto:*

Not relevant

Fit with purpose of Local Government - *Ngā aronga tā te Kaunihera- ā-rohe kōrero*

Council is required to give effect to the purpose of local government as set out in Section 10 of the Local Government Act 2002. That purpose is to enable democratic local decision-making and action by (and on behalf) of communities in the present and for the future.

Māori Impact Statement - *He kōrero whaitake tā te māori kōrero:*

Council has an obligation, under the Local Government Act 2002 (sections 77 & 81), and a desire to ensure that Māori are given the opportunity to participate in Council's decision-making processes.

Climate Change - *Te Huringa o te āhuarangi*

This decision does not have an impact on:

- Greenhouse gas emissions (from council operations, community activities, or associated infrastructure),
- Napier's adaptation to a changing climate (e.g. flooding, sea level rise, coastal erosion, inundation, drought, heatwaves),
- Or is it itself likely to be impacted by these climate-related risks

This is an administrative/internal policy with no climate related implications.

LTP/ Annual Plan/ Financial Strategy/ Infrastructure Strategy - *Te Pae Tawhiti/ ā-tau / ā- Taunaki Ahumoni /ā- Taunaki Hanganga*

No implications apart from increasing Māori participation for Long Term and Annual Planning

Financial considerations - *Whai whakaaro Ahumoni:*

There is a financial impact as those appointed to attend the extra Committee meetings and workshops will be reimbursed for their time. Officers have budgeted to allow for this impact for the 2026/2027 financial year

Significance and Engagement - *Ko te Hiranga me te Hiwaia o te whakaaro:*

This decision/report has been assessed under the Council's Significance and Engagement Policy as being of <Enter text> significance.

Ngā Mānukanuka o te Iwi Committee is significant to Ahuriri Māori as it provides an opportunity for Māori to participate in Council's decision-making processes. In the previous triennium, the Committee signalled a desire for greater influence over decision-making and greater involvement in Council's governance structure. By including members in the Council Committees, Māori will achieve greater involvement and enable Council decisions to be better informed to benefit the wider community.

Consultation (internal/external) - *Ngā Uiuinga (Ki te Kaunihera /ki ngā tāngata katoa)*

Council has engaged kaumātua and committee members and they agree that these supports set out in the Local Government Act 2002.

Risks: Legal/ Health and Safety etc. - *Whaktūpato Ture/ Hauora me te Haumaru*

The risk to appointing specific members is that it may appear that the interest of one organisation is being represented over another. Each appointed member is a representative of Ngā Mānukanuka o te Iwi, not the organisation which they represent. Ngā Mānukanuka o te Iwi appointee of Council Committee will advocate on behalf of all Ahuriri Māori. .

4. AGE-FRIENDLY CITIES AND COMMUNITIES RESEARCH

<i>Type of Report:</i>	Information
<i>Legal Reference:</i>	N/A
<i>Document ID:</i>	1901053
<i>Reporting Officer/s & Unit:</i>	Rachael Kawana, Community Resilience Advisor Margot Wilson, Community Resilience Manager

1.0 Executive Summary - Te Kaupapa me te Whakarāpopotanga:

- 1.1 The purpose of this report is to provide information on the planned research paper and community engagement involving focus groups with kaumātua and older adults in Napier.
- 1.2 This work follows Napier City Council's participation in the 2024 Age-Friendly Survey pilot undertaken in partnership with the Office for Seniors. While the survey provided useful insight into the experiences of older residents in Napier, further research is being undertaken to better understand the reasons behind the survey responses, particularly for residents who reported greater challenges and lower levels of engagement.
- 1.3 The findings from the research will help to inform the review of Council's Age Friendly Strategy and will provide valuable insights for our strategic partners.
- 1.4 The outcomes from the research and review will be reported back to the Nga Mānukanuka Committee

2.0 Recommendations - Ngā Tūtohunga

That Ngā Mānukanuka o te Iwi (Māori Committee):

- a. **Receives** the report titled Age-Friendly Cities and Communities Research dated 01 April 2026.
- b. **Endorses** promoting research participation via existing community networks such as the Roopu a Iwi Trust and Kāhui kaumatāu o Ahuriri groups.
- c. **Notes** the research approach, including the intention to work alongside community partners to support engagement with kaumātua and Māori communities.

3.0 Background - Ngā Tuāpapa:

- 3.1 In 2023 Napier joined the World Health Organization Global Network for Age-friendly Cities and Communities, demonstrating the city's commitment to supporting residents to age well and remain connected, active, and supported within their communities. This membership aligns with the implementation of Napier's Positive Ageing Strategy Action Plan 2023-2026.
- 3.2 Napier has a significantly ageing population. Currently around 21% of residents are aged 65 years and over, well above the national average. This is projected to increase to approximately 31% by 2038, meaning nearly one in three residents will be older adults. These demographic changes highlight the importance of ensuring Napier is well prepared to support an ageing population. The vision of the Positive Ageing Strategy- "living well,

ageing well” – reflects the need to proactively understand the needs and experiences of older residents so that services, environments, and community initiatives can respond effectively to this changing population.

- 3.3 As part of this work, Napier City Council and the Age-Friendly Group formerly known as the Positive Ageing Strategy Advisory Group (PSAG), partnered with the Office for Seniors in 2024 to pilot the Age-Friendly survey. The survey gathered feedback from older residents about their experiences across several domains associated with age-friendly communities, including transport, community participation, and access to services.
- 3.4 The survey provided valuable baseline data; however, it is important to move beyond the data itself and better understand the underlying factors influencing the results. Data collection is not undertaken for its own sake – its true value lies in the insight it generates and how effectively these insights can be translated into informed decision-making and measurable actions that improve outcomes for older adults and kaumātua in Napier.
- 3.5 In particular, the survey highlighted that residents reported levels of difficulty and disengagement across several areas of daily life. Understanding the reasons behind the responses is important in ensuring that future initiatives, services, and policy responses are informed by lived experience rather than solely by survey data.
- 3.6 To support this deeper understanding, Napier City Council has partnered with researcher Dr Sara Napier from Auckland University of Technology and Dr Stephen Neville to conduct a series of focus groups with older residents and kaumātua in Napier. An ethics’ paper was submitted on 25 February 2026, with the AUT committee meeting on 23 March. Ethics approval when engaging with Māori communities is crucial for ensuring research is respectful, safe, and beneficial to Māori, rather than merely extracting data.

4.0 Discussion - Ngā Whakamārama:

- 4.1 The research will involve a series of focus group discussions with people aged 65 years and over. Each focus group will include approximately ten participants and will explore themes identified through the survey.
- 4.2 Financial implications for Council are minimal. The researcher will be contributing her time through AUT in recognition of the opportunity to publish the findings. Council's contribution will be limited to covering travel and associated logistics for the researcher to attend Napier, along with costs related to facilitating the focus groups, such as morning tea and a small koha for participants (eg. Prezzy Card or supermarket voucher).
- 4.3 The focus groups aim to provide a deeper understanding of the barriers and challenges experienced by older residents, as well as the factors that enhance connection, independence and wellbeing. The findings will support the identification of priorities for improving age friendliness in Napier.
- 4.4 As part of this research, it is important to ensure Māori perspectives are represented in the engagement process.
- 4.5 Initial discussions have taken place with Roopu ā Iwi Trust regarding opportunities to support engagement with Māori communities and kaumātua as part of the focus group discussion.
- 4.6 Engaging with our kaumātua will help ensure the research reflects the experiences of a diverse range of older residents and supports a broader understanding of what contributes to connection, wellbeing and independence as people age in Napier.

- 4.7 The findings of the research paper will help inform future Age-Friendly initiatives, including actions under Ahuriri Napier Age-Friendly Group and broader community partners that support positive ageing outcomes.

5.0 Options - He kōwhiringa anō:

No Options

6.0 Next Steps - Te Koke

- 6.1 Council will work with community partners to promote the focus groups and encourage participation from a broad and representative range of older adults and kaumātua, while remaining separate from the selection process.
- 6.2 Focus groups with older adults and kaumātua will be undertaken as part of the research process to explore the themes and trends identified in the survey data.
- 6.3 Once the research is complete, the report will be presented back to Ngā Mānukanuka and the wider community.
- 6.4 The insights from the research will help inform future actions and priorities that support the vision of “Living Well, Ageing Well” and ongoing Age-Friendly initiatives in Napier.

7.0 Attachments

Nil

Summary of Considerations - *Tuhinga Whakarāpopoto:*

As an information paper about upcoming Research , many of the below sections will not have any implications.

Fit with purpose of Local Government - *Ngā aronga tā te Kaunihera- ā-rohe kōrero*

Council is required to give effect to the purpose of local government as set out in Section 10 of the Local Government Act 2002. That purpose is to enable democratic local decision-making and action by (and on behalf) of communities in the present and for the future.

The Research is being undertaken by suitably qualified Research practitioners and is undergoing a rigorous Ethics process. It is both cost-effective and good quality.

Māori Impact Statement - *He kōrero whaitake tā te māori kōrero:*

The research will be used to identify meaningful opportunities while also assessing any social implications for Māori, ensuring that decisions are informed, responsible, and culturally responsive.

Climate Change - *Te Huringa o te āhuarangi*

This decision does not have an impact on:

- Greenhouse gas emissions (from council operations, community activities, or associated infrastructure),
- Napier's adaptation to a changing climate (e.g. flooding, sea level rise, coastal erosion, inundation, drought, heatwaves),
- Or is it itself likely to be impacted by these climate-related risks

N/A – research project

LTP/ Annual Plan/ Financial Strategy/ Infrastructure Strategy - *Te Pae Tawhiti/ ā-tau / ā- Taunaki Ahumoni /ā- Taunaki Hanganga*

No implications

Financial considerations - *Whai whakaaro Ahumoni:*

Financial implications for Council are nominal. The required funding has been budgeted for in the 2025/2026 Age Friendly Action Plan budget.

Significance and Engagement - *Ko te Hiranga me te Hiwaia o te whakaaro:*

This decision/report has been assessed under the Council's Significance and Engagement Policy as being of low significance.

Consultation (internal/external) - *Ngā Uiuinga (Ki te Kaunihera /ki ngā tāngata katoa)*

- Consultation with Age Friendly Strategic Partners and lived experience members of the Positive Ageing Action Group
- Roopu ā Iwi Trust

Risks: Legal/ Health and Safety etc. - *Whaktūpato Ture/ Hauora me te Haumaru*

The proposed research is going through an Ethics process to minimise wellbeing risks.

5. WHIRIA AHURIRI - NAPIER'S MULTICULTURAL STRATEGY

<i>Type of Report:</i>	Information
<i>Legal Reference:</i>	N/A
<i>Document ID:</i>	1902308
<i>Reporting Officer/s & Unit:</i>	Rebecca Peterson, Senior Policy Analyst Margot Wilson, Community Resilience Manager

1.0 Executive Summary - Te Kaupapa me te Whakarāpopototanga:

- 1.1 The purpose of the report is to present Whiria Ahuriri - Napier's Multicultural Strategy adopted by Council on 3 March 2026, and to acknowledge the contribution of Mana Whenua to its development.
- 1.2 During late 2023 meetings were held with Mana Ahuriri Trust and Te Taiwhenua o Te Whanganui ā Orotu to share our intention to develop a Multicultural Strategy for Ahuriri Napier, and to seek Mana Whenua representation as part of our advisory structure. With support from Te Waka Rangapū, NCC Māori Partnerships team, Council presented to Ngā Mānukanuka o te Iwi Komiti which led to representatives from Timikara Marae joining the Reference Group.
- 1.3 Further updates were provided during November 2024 and again in August 2025, where the Komiti were invited to share feedback before taking the Strategy out for targeted community engagement.
- 1.4 The Komiti's feedback and the contribution of Timikara Marae representatives through the Reference Group were integral to shaping the Strategy's foundations. Te Tiriti o Waitangi provides the framework within which the Strategy sits, ensuring Te Ao Māori values and aspirations of Mana Whenua are woven throughout.
- 1.5 The Advisory Groups participated in several workshops, contributing key insights and advice that was crucial to guiding the development of the Strategy, including setting the vision, values, principles, and focus areas. Wider stakeholder engagement and feedback is detailed in the Whiria Ahuriri Napier Multicultural Strategy Background Document (**Attachment 1**) including challenges faced by cultural communities and their thoughts and ideas for a more multicultural Napier.
- 1.6 In September 2025, Council approved the draft Strategy for community consultation. Community feedback on the Strategy was positive, with strong support for the Strategy's vision and five focus areas.
- 1.7 An Advisory Group (to be established) will guide implementation through a phased action plan over the next five years, ensuring the Strategy remains community-driven with Council as an enabling partner.

2.0 Recommendations - Ngā Tūtohunga

That Ngā Mānukanuka o te Iwi (Māori Committee):

- a. **Receives** the report titled Whiria Ahuriri - Napier's Multicultural Strategy dated 01 April 2026.
- b. **Notes** Whiria Ahuriri – Napier’s Multicultural Strategy as adopted.
- c. **Notes** the opportunity to contribute to the establishment and Terms of Reference of the Advisory Group that will guide Strategy implementation.

3.0 Background - Ngā Tuāpapa:

3.1 Napier's Cultural Communities

Napier is becoming increasingly diverse. The 2023 Census shows nearly one in five residents identify with an ethnicity other than New Zealand European or Māori, while one in ten identify as Asian, Pacific, Middle Eastern, Latin American, African, or another ethnicity. Although Napier City's ethnic diversity remains below the national average, census data reveals steady growth across all ethnic groups. Key demographic trends between 2013 and 2023 include:

- Overseas-born residents increased from 14% to 18%
- Overall residents identifying with ethnicities other than NZ European or Māori increased to nearly 20%
- Asian residents increased from 3.5% to 4.2%
- Pacific peoples increased from 3.1% to 4.2%
- Middle Eastern, Latin American and African residents increased from 0.5% to 1.3%.

These trends demonstrate Napier’s evolving cultural landscape and provide the context for Whiria Ahuriri- Napier’s Multicultural Strategy.

3.2 Strategy Development

Napier City Council has a longstanding commitment to supporting newcomers and migrants. Prior to 2014, Council was funded by Immigration New Zealand to deliver Settlement Support Services. Following the end of this funding arrangement, Council established and coordinated the Hawke's Bay Settlement Forum, which continues to operate today. The Forum has been instrumental in leading the annual DiverCity cultural event, which celebrates and showcases Napier's diverse cultures.

The Strategy was developed in collaboration with two Advisory Groups:

- A Steering Group comprising local representatives from government and non-government organisations that provide services to Napier’s cultural communities.
- A Reference Group of Napier residents representing diverse ethnicities and cultural backgrounds. Both groups participated in several workshops throughout 2024, providing insights and advice that shaped the Strategy's vision, values, principles, and focus areas.

Workshop discussions explored multicultural concepts and terminology, leading to consideration of the Strategy's name. This process resulted in 'Whiria Ahuriri',

meaning 'to weave' which conveys the coming together of different strands and cultures to form the social fabric of Ahuriri-Napier.

The Strategy was informed by extensive community input from people representing diverse cultures, young people, businesses, organisations and community groups. Engagement methods included workshops, hui, presentations at meetings, discussion groups, and a survey distributed through multiple channels.

Details of pre-engagement are outlined in the Whiria Ahuriri Napier Multicultural Strategy Background Document (**Attachment 1**).

3.3 *Community Consultation*

Community consultation occurred between October and December 2025, using multiple engagement channels. Fifty-one submissions were received from individuals and community organisations with the majority of respondents identifying with non-European ethnicities.

Feedback was positive, with most submitters supporting the Strategy's vision and five focus areas. Submitters also provided input on implementation. Full details of the substantive feedback received, and responses are in the Summary of Feedback (**Attachment 2**).

4.0 **Discussion - Ngā Whakamārama:**

4.1 *Strategy Focus*

Whiria Ahuriri - Napier's Multicultural Strategy (**Attachment 3**) focuses on community-wide priorities to support social cohesion, moving beyond simply celebrating multiculturalism. It identifies five key focus areas that contribute to the Strategy's overall vision: "Together We Thrive – Napier is a city where people from all cultures can belong and thrive".

The five focus areas are:

- Community connection and cohesion
- Cultural expression and pride
- Wellbeing and safety
- Access and support
- Engagement and participation.

5.0 **Next Steps - Te Koke**

5.1 *Strategy Implementation*

An action plan will be developed following adoption by Council. This will be led and monitored by a newly formed Multicultural Strategy Advisory Group comprising:

- Community organisations connected with Napier's cultural communities.
- Mana Whenua, marae representatives.
- Representatives from organisations and groups providing services and support to cultural communities in Napier.

- Community representatives who identify with specific cultural groups.

The Advisory Group will assist officers to identify and prioritise actions under each focus area, provide leadership and guidance for implementation, and lead the delivery of key projects and activities. The Group will proactively share resources, information and experience to achieve the Strategy's vision and keep the community updated and involved. Implementation will be phased over the five-year period, with prioritised actions under each focus area to ensure delivery is manageable and achievable. Regular monitoring of progress will ensure the Strategy remains relevant and responsive to current Council and community priorities.

6.0 Attachments

- | | |
|---|--------------------|
| 1⇒ Napier Multicultural Strategy Background Document (Under separate cover 1) | Doc Id:
1903456 |
| 2⇒ Multicultural Strategy Summary of Feedback (Under separate cover 1) | Doc Id:
1903454 |
| 3⇒ Whiria Ahuriri - Napier's Multicultural Strategy (Under separate cover 1) | Doc Id:
1903455 |

Summary of Considerations - *Tuhinga Whakarāpopoto:*

Fit with purpose of Local Government - *Ngā aronga tā te Kaunihera- ā-rohe kōrero*

This proposal enables local decision-making and action informed by Napier communities, organisations and groups who have shaped the Strategy. It highlights the importance of partnerships in shaping public services creating inclusive spaces, celebrating cultural diversity and ensuring equitable access to services, while embedding Treaty principles.

The Social Monitor survey measures community attitudes toward diversity. Whilst Napier is becoming home for an increasing number of people with different cultures, 2 in 5 (42%) of residents believed this diversity makes Napier a better place to live. This is down from 45% in 2024, 47% in 2023 and 53% in 2022. Meanwhile, one-third of residents, (32%) view diversity as having no impact, and 15% believe it makes Napier worse. These diversity and inclusion measures are showing minimal signs of change and some perception ratings are low. Whiria Ahuriri – Napier’s Multicultural Strategy provides an opportunity to develop an implementation plan to improve community perceptions.

Māori Impact Statement - *He kōrero whaitake tā te māori kōrero:*

Te Tiriti o Waitangi is central to the Strategy

The Strategy places Te Tiriti o Waitangi at its core, as the foundation for Tangata Whenua and Tauwiwi to live together. As mentioned, Council officers engaged with Mana Ahuriri Trust and Te Taiwhenua o Te Whanganui ā Orotu from the outset to share the intention to develop a Multicultural Strategy for Ahuriri-Napier.

Mana Whenua representatives provided active leadership throughout the Strategy’s development during 2024, working alongside Te Waka Rangapū (Council’s Māori Partnerships team) and with regular feedback from Ngā Mānukanuka o te Iwi Komiti.

Climate Change - *Te Huringa o te āhuarangi*

The decision to adopt the Strategy does not have climate related implications. This decision does not have an impact on:

- Greenhouse gas emissions (from council operations, community activities, or associated infrastructure),
- Napier’s adaptation to a changing climate (e.g., flooding, sea level rise, coastal erosion, inundation, drought, heatwaves),
- Or is it itself likely to be impacted by these climate-related risks

LTP/ Annual Plan/ Financial Strategy/ Infrastructure Strategy - *Te Pae Tawhiti/ ā-tau / ā- Taunaki Ahumoni /ā- Taunaki Hanganga*

Strategic Alignment

The Strategy was developed in response to formal and informal Council submissions and has been developed in partnership with the Napier community. The Strategy aligns with Council’s current Vision and Strategic Priorities, which guide decision making and inform annual and long-term planning. This includes, ensuring spaces and places for all, nurturing authentic relationships with our community partners, and a resilient city capable of thriving and withstanding impacts, knocks and shocks.

The Strategy acts as an umbrella for Immigration New Zealand’s Welcoming Communities programme, which Council has committed to implementing. This programme supports Council and communities to work together in making Napier more welcoming for

newcomers, migrants, and international students who have lived here for five years or less.

The Strategy covers a five-year period. It reflects the Ministry for Ethnic Communities' strategic priorities and the Ministry of Pacific Peoples' strategic intentions. The Strategy is identified in Council's Three-Year Plan 2024-27.

An outcomes framework has been developed to assist with measuring performance including key population and other relevant indicators.

Financial considerations - *Whai whakaaro Ahumoni:*

Council officers will develop a phased action plan that ensures flexibility to align with upcoming local government reforms while maximising opportunities for strategic partnerships.

Projects and associated costs identified in the action plan may incur additional costs for lead or contributing organisations. These will need to be built into project plans with additional funding sought through community or agency-relevant mechanisms. Some projects may also attract external funding such as through the Ministry for Ethnic Communities', Ethnic Communities Development Fund. It is anticipated that some project costs will be incurred by Council and accommodated through community funding channels and existing budgets.

The Strategy's implementation, including providing support for the Advisory Group, will be overseen by existing staff in the Community Resilience team. As a community-wide Strategy with shared responsibility for delivery, the approach is considered good-quality and cost-effective.

Significance and Engagement - *Ko te Hiranga me te Hiwaia o te whakaaro:*

This report has been assessed under the Council's Significance and Engagement Policy as being of low significance. While the Strategy has the potential to make a substantial positive impact for Napier's ethnic communities, its effect on other factors of significance is considered low, resulting in an overall low rating.

Consultation (internal/external) - *Ngā Uiuinga (Ki te Kaunihera /ki ngā tāngata katoa)*

Council approved the draft Strategy for release for community wide feedback on 25 September 2025. Fifty-one responses were received, 46 online and five using the paper feedback form. Forty-one were from individuals and ten were from groups such as the Hindu Council, Safer Napier Strategic Group, English Language Partners and Napier Citizens Advice Bureau. The majority of those responding (77%) identified with ethnicities other than NZ European.

Feedback was positive - 94% of all submitters agreed with the Strategy's vision, and the large majority (between 93 and 95%) agreed with each of the five focus areas. The majority of submitters provided ideas for contributing to the Strategy. These have been captured for consideration during development of an Action plan.

Full details of the substantive feedback received are in the Summary of Feedback **(Attachment 2)**.

Risks: Legal/ Health and Safety etc. - *Whaktūpato Ture/ Hauora me te Haumaru*

From the outset, it was determined that the Strategy needed to span a range of sectors, services, and activities to achieve broader community outcomes. It will require leadership

and collaboration amongst multiple agencies, organisations, and community to achieve its vision. Implementation will require ongoing commitment from the organisations who have been involved, along with guidance from the Advisory Group (to be established following adoption of the Strategy), and oversight and support from the Napier City Council.

There is a high level of interest in the Strategy being adopted so it can move into the implementation phase.
